Chinecherem (right) and her sister running to school in Umuahia, Nigeria. Chinecherem was unable to attend school until receiving clubfoot treatment at age 10.
A bright future

We believe that all children deserve access to proper health care regardless where they are born, who their parents are, or what economic or geographic barriers they face.

For children born with clubfoot, this means finding and receiving care without financial hardship so they can live active, healthy, and independent lives, never experiencing the pain and stigma associated with untreated clubfoot.

Seeing children like Chinecherem (pictured here with her sister, and on the cover) joyfully running to school in Umuahia, Nigeria motivates us to solve this issue, which has left millions behind for generations.

Chinecherem is one of the lucky ones who received care—but not until she was ten years old. Had clubfoot identification and treatment been integrated into routine health services when she was born, her early childhood would have been drastically different—and her treatment simpler. Fortunately, the determination of her parents paid off and she was successfully treated. Today she is an excellent student who loves playing and dancing with her friends, and she and her parents are excited about her bright future.

Our commitment is to ensure treatment for all children like Chinecherem so they can live the life they want, pursue the future they choose, and follow their dreams.
Every three minutes a child is born with clubfoot, yet sadly most do not receive the treatment they deserve. We have the power to change that. MiracleFeet believes every child born with clubfoot should be able to run free. I know this is possible because I’ve met the heroes behind our work and witnessed first-hand the passion and dedication they bring to transforming young lives every day.

We’re privileged to work with heroes like Osman Mohamed in Somalia, one of only a handful of physical therapists in the entire country; Dr. Liza Valdez, the medical champion responsible for scaling clubfoot treatment to 92% of newborns in Paraguay; and Rachida Bettioui who, despite losing her sight at age 30, is an extremely talented and well-respected physical therapist working with clubfoot patients and families in Morocco.

I’ve also witnessed another kind of heroism that motivates our work: determined parents. People like Carolina, originally from Venezuela, who walked 1,500 miles across two countries to find treatment for her son Zoar. Carolina told me she had no one to turn to when Zoar was born with clubfoot—there were no services, no doctors; the health system had collapsed. It took her a year and a half of walking and searching, but she finally found treatment for him at a MiracleFeet partner clinic in Ecuador.

Then there are the more common stories that may not involve walking across countries, but nevertheless demonstrate the power of parental fortitude. Stories like Sandra from Zimbabwe who strapped her young son Bailley to her back and set off on foot through the potholed streets of Harare every week, never missing a single clinic appointment. Her dedication paid off and today Bailley buzzes with energy, running around the house and playing ball with his friends.

MiracleFeet is the catalyzing force supporting these families, empowering partners, and advocating for integrated and sustainable change on a local, national, and global level.

MiracleFeet has grown consistently since our inception, this year enrolling more children than ever before, initiating new programs in four countries, achieving the best quality results to date, and training health workers around the world.

The need is great, but with your support and our collective experience, proven model, and unwavering—and urgent—sense of purpose, together we can ensure that every child born with clubfoot has access to the care they deserve.

Thank you to our staff, board members, partners, parents, and most of all to our donors who make this life-transforming work possible!

Sincerely,

Daphne de Souza Lima Sorensen
MiracleFeet CEO
PHOTOS, CLOCKWISE FROM TOP-LEFT
Paraguay | Dr. Liza Valdez, Orthopedic Surgeon
Somalia | Osman Mohamed, Physical Therapist
Morocco | Rachida Bettioui, Physical Therapist
Zimbabwe | Sandra and her son Bailley
THIS YEAR WE

ENROLLED
13,584 new patients in treatment

OPENED
77 new clubfoot clinics

TRAINED
900+ providers in the Ponseti Method

STARTED
4 programs in new countries: Togo, Pakistan, Guyana, and Mexico

RAISED
$9.6M in cash and $15.4M in total future pledges
Morocco

Kenza, 5 years old, received treatment for her bilateral clubfoot from Association Premier Pas, MiracleFeet’s in-country partner.
Reaching more children with high-quality treatment

At MiracleFeet, we place as much emphasis on treatment quality as quantity.

This year we achieved our best quality results with a higher number of country programs meeting targets for key performance indicators (KPIs) than ever before. In particular, countries achieving an 80% tenotomy rate increased from 11 to 25 and countries achieving an average of 4-6 casts for correction increased from 18 to 26. These improvements are great indicators that our partners are enthusiastically adopting best practices and continuously improving treatment quality.

We are on course to ensure a bright future for more children born with clubfoot across the globe, approaching 100,000 total enrollments in the coming year.

*In reconciling historical records, we made a -15 adjustment in 2014 which impacted subsequent year totals.
Cambodia

Three-year-old Maramy demonstrates how high she can jump after receiving successful Ponseti treatment with NextSteps, MiracleFeet’s in-country partner.
Transforming lives in 34 countries across the globe
Bangladesh
Abdullah, 3 weeks old, has his first casts removed.

Sri Lanka
Kushan and Sashinika, 9 years old, color a poster during a World Clubfoot Day celebration.

Tanzania
Vicent is held by his mother after receiving treatment.

MiracleFeet is reaching more than 50% of children born with clubfoot within a year of birth in eight countries: Bangladesh, Liberia, Nicaragua, Paraguay, Sierra Leone, Sri Lanka, Tanzania, and Zimbabwe.
Our largest training footprint ever

Trained providers are the heart of our mission

With 912 participants in more than 92 courses globally, this year yielded the largest training achievement in MiracleFeet’s history. Foremost among these were four flagship Train the Trainer courses hosted in Ecuador, Sri Lanka, Uganda, and Senegal. In all, 42 experienced clinicians from 20 countries learned skills to train others in the Ponseti Method.

In addition to teaching trainers, MiracleFeet partners delivered 53 Basic, 25 Advanced, and 10 Refresher Trainings. A further 115 participants completed the ACT Online course. Clinical training courses were complemented by newly developed resources to enhance clinical mentoring and new partner onboarding.

Another tremendous training milestone was achieved through MiracleFeet’s partnership with PAHO, the World Health Organization’s (WHO) Regional Office of the Americas. Together we launched a free and open access virtual course for frontline healthcare workers highlighting the importance of early identification and treatment of clubfoot. This year, over 2,500 health workers around the world completed the course.

“After the Advanced Training, for the first time we saw service providers treating walking-age kids using the Ponseti Method. This helped reverse the local practice that children older than two must always undergo surgery.”

Dr. Oussama Zekri,
Senior Program Field Officer, Middle East & North Africa
Zimbabwe

Innocent, 9 months old, receives a new cast at the Zimbabwe Sustainable Clubfoot Program, MiracleFeet’s in-country partner.
Cambodia

Phat, three years old, with his mother, Sarom, at their home in Prey Veng province.

Phat’s clubfoot was treated soon after birth and today he is an active and healthy toddler.

Sarom helps Phat with his foot brace, primarily worn at night to prevent relapse.
From Cambodia with love

This year, to commemorate World Clubfoot Day on June 3, we published a special story from Cambodia highlighting the impact of treatment on the life of a child, and on the life—and future—of an entire family.

Sarom’s mother, Svay, was shocked when she gave birth to a daughter with clubfoot. It was 1991, and especially in rural Cambodia, there was very little awareness of the condition.

“Nobody knew what to do about it,” Svay says sitting in the shade of her family’s farmhouse in Prey Veng province. Sarom’s father fashioned a rudimentary brace out of bamboo for her, but she cried so much that he soon removed it. The couple resigned themselves to the fact that Sarom would have her deformity for life.

Growing up all too aware of the stigma that surrounded her condition, Sarom assumed she would never find love. One day in her late teens, she received a phone call from a wrong number. For some reason, she didn’t hang up the phone. And neither did he. They started chatting. A second call followed, and then a third. They connected in a way neither could explain, and their bond grew. They exchanged stories and details about themselves, but one thing Sarom kept secret: her clubfoot. Fast forward hundreds of phone calls later, Sarom finally summoned the courage to tell him.

“I have a disability,” she explained one evening on the phone. “I know you won’t love me once you’ve seen me.”

“It doesn’t matter,” he replied. “I love you.”

Five years after their first accidental contact, the couple met face-to-face for the first time and were married soon after.

A few months later, the couple was elated to learn they were expecting a baby boy. However, during her six month prenatal scan, Sarom’s excitement turned to despair when she learned her son would also be born with clubfoot. Her husband reassured her that everything would be alright and promised that together they’d find him the treatment he needed. Unconditional support was something Sarom never dreamed she would experience.

Together, they found treatment for their son Phat at a clubfoot clinic run by MiracleFeet’s partner in Cambodia, NextSteps.

Now approaching his third birthday, Phat is a lively, active toddler who Sarom lovingly describes as “a fireball.”

“I just want him to get a good education,” she says. “Then I’m confident he’ll have a good life.”

Leafing through a photo album from her wedding day she adds, “it was so important that I had my husband when we were going through it all. I believe that fate brought us together.”
Expanding visibility
Bringing clubfoot into the global health conversation

This year we made significant progress raising the profile of clubfoot and emphasizing the need for expanded access to treatment. Our advocacy and activism included participating in several high-profile global forums.

› MiracleFeet organized a symposium at the 10th International Conference on Birth Defects and Disabilities (ICBD) in Chile. CEO, Daphne Sorensen, and Global Policy and Advocacy Advisor, Salimah Walani, presented our global work, and partner representatives Dr. Liza Valdez from Paraguay and Dr. Jessica Cordova from Ecuador presented their country programs.

› As a conference sponsor, MiracleFeet hosted an informational booth at the landmark International Maternal and Newborn Health (IMNH) Conference in Cape Town, South Africa, staffed by Global Policy and Advocacy Advisor, Salimah Walani.

› Beth Richardson, Associate Director of Product, and Debra Mudariki, Technical Program Officer, staffed a dynamic MiracleFeet booth at the inaugural Clubfoot Africa Conference held in Cape Town, South Africa.

› MiracleFeet staff and partners organized a stakeholders’ workshop in Uganda led by the Ministry of Health to expand access to clubfoot treatment. The sessions resulted in the development of a roadmap for integrating clubfoot into Uganda’s health systems—a powerful example of the impact of in-country advocacy.

› Anna Cuthel, MiracleFeet’s Technical Director, co-authored “Prioritising functioning from birth: a strategic focus to strengthen rehabilitation systems and policies” published in the prestigious WHO Bulletin drawing attention to the need for early care of birth defects.

Global coverage: the good news is spreading

› BBC News broadcast the feature story: Changing the lives of Senegalese people disabled by clubfoot (syndicated in over 20 publications) and produced the accompanying video stories: How clubfoot treatment is transforming Senegalese children’s lives and Clubfoot treatment turning lives around in Senegal. The story also aired on live radio and television broadcasts globally.

› The short film, Jonathan’s Miracle Feet, won the Grand Prix prize for the Universal Health Coverage category in WHO’s Health for All Film Festival. The film was selected as the overall winner from 780 submissions from around the world. Seeing clubfoot profiled at such a high level showcases the importance of great storytelling to increase awareness, reduce stigma, and incite action.
ICBD
MiracleFeet’s CEO Daphne Sorensen presenting at ICBD.

Clubfoot Africa Conference
Beth Richardson and Debra Mudariki at the MiracleFeet booth.

IMNH Conference
Salimah Walani, Global Policy and Advocacy Advisor, at MiracleFeet’s booth.

MiracleFeet featured by BBC News

Stakeholders’ workshop in Uganda
MiracleFeet staff and partners meet with the Ugandan Ministry of Health.
The hearts and hands behind our movement

Meaningful human contact is key to successful health interventions. It’s inevitable, unavoidable, and essential in treating clubfoot. We have extraordinary faith in our global providers who, collectively, are using skilled hands to fix thousands of little feet each month.

We work with a network of more than 1,200 providers in 353 partner clinics in 34 countries. The orthopedic surgeons, physical therapists, nurses, midwives, parent educators, clinic coordinators, community outreach workers, and other frontline health workers are the hands—and hearts—who make this life-changing work possible.

“I love specializing in clubfoot because I can use touch to identify the degree of the symptoms and the curvature of the feet. Clubfoot is one of the only disabilities you can feel and do not need to see.”

Rachida Bettioui, physiotherapist in Rabat, Morocco who lost her sight at age 30.
If a child is not treated, their clubfoot becomes a burden not only for them, but for the family, the community, and the whole society. But after treatment, who knows, maybe they’ll be prime minister one day.”

Dr. Vuthy Chhoeurn, Chairman and Executive Director of NextSteps, MiracleFeet’s partner in Cambodia.
Our partners

### Africa

<table>
<thead>
<tr>
<th>Country</th>
<th>Organization</th>
<th>New Patients</th>
<th>All-Time Enrollment</th>
<th>Clinics Supported</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Gambia</td>
<td>Gambia Clubfoot Foundation (GCF)</td>
<td>87</td>
<td>274</td>
<td>3</td>
</tr>
<tr>
<td>Guinea</td>
<td>Réseau Confessionel Sanitaire Chrétien-Guinée (RECOSACG)</td>
<td>95</td>
<td>323</td>
<td>6</td>
</tr>
<tr>
<td>Guinea-Bissau</td>
<td>National Rehabilitation Centre (NRC)</td>
<td>82</td>
<td>120</td>
<td>1</td>
</tr>
<tr>
<td>Liberia</td>
<td>Faith Clinical Orthopedic Rehabilitation Center (FACORC)</td>
<td>395</td>
<td>3,304</td>
<td>11</td>
</tr>
<tr>
<td>Madagascar</td>
<td>Fondation AXIAN</td>
<td>577</td>
<td>2,623</td>
<td>13</td>
</tr>
<tr>
<td>Mali</td>
<td>Action de Solidarité aux Enfants atteints de Malformation du Pied (ASEMP Mali)</td>
<td>217</td>
<td>868</td>
<td>6</td>
</tr>
<tr>
<td>Morocco</td>
<td>Association Premier Pas</td>
<td>392</td>
<td>955</td>
<td>5</td>
</tr>
<tr>
<td>Nigeria</td>
<td>The Straight Child Foundation (TSCF) and Health and Development Support Programme (HANDS)</td>
<td>1,207</td>
<td>2,252</td>
<td>26</td>
</tr>
<tr>
<td>Republic of the Congo</td>
<td>Association pour le Développement de la Réadaptation et du Bien Etre (ADRB)</td>
<td>133</td>
<td>726</td>
<td>9</td>
</tr>
<tr>
<td>Senegal</td>
<td>DAHW Deutsche Lepra- und Tuberkulosehilfe</td>
<td>110</td>
<td>446</td>
<td>6</td>
</tr>
<tr>
<td>Sierra Leone</td>
<td>Sierra Leone National Rehabilitation Center</td>
<td>247</td>
<td>559</td>
<td>10</td>
</tr>
<tr>
<td>Somalia</td>
<td>Somali Red Crescent Society</td>
<td>237</td>
<td>775</td>
<td>3</td>
</tr>
<tr>
<td>Country</td>
<td>NEW PATIENTS</td>
<td>ALL-TIME ENROLLMENT</td>
<td>CLINICS SUPPORTED</td>
<td></td>
</tr>
<tr>
<td>------------------</td>
<td>--------------</td>
<td>---------------------</td>
<td>-------------------</td>
<td></td>
</tr>
<tr>
<td><strong>South Sudan</strong></td>
<td>31</td>
<td>118</td>
<td>2</td>
<td></td>
</tr>
<tr>
<td>OVCI la Nostra Famiglia and Health Links South Sudan (HLSS)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Tanzania</strong></td>
<td>2,296</td>
<td>12,074</td>
<td>62</td>
<td></td>
</tr>
<tr>
<td>Comprehensive Community Based Rehabilitation in Tanzania (CCBRT) and Tanzania Clubfoot Care Organization (TCCO)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Togo</strong></td>
<td>109</td>
<td>109</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td>Programme des Incapacités Traumatisme et Réadaptation (PITR)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Uganda</strong></td>
<td>1,034</td>
<td>4,307</td>
<td>30</td>
<td></td>
</tr>
<tr>
<td>Comprehensive Rehabilitation Services of Uganda (CoRSU)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Zimbabwe</strong></td>
<td>377</td>
<td>3,586</td>
<td>15</td>
<td></td>
</tr>
<tr>
<td>Zimbabwe Sustainable Clubfoot Programme (ZSCP)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**& Senegal**

Khady, 11 years old, gets her cast removed during a final visit to DAHW, one of MiracleFeet’s in-country partners.
Cambodia

Soeun’s casts are removed at NextSteps, MiracleFeet’s partner.
## Asia

<table>
<thead>
<tr>
<th>Country</th>
<th>Partner/Institution</th>
<th>New Patients</th>
<th>All-Time Enrollment</th>
<th>Clinics Supported</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bangladesh</td>
<td>Sancred Welfare Foundation</td>
<td>2,294</td>
<td>8,221</td>
<td>33</td>
</tr>
<tr>
<td>Cambodia</td>
<td>NextSteps</td>
<td>151</td>
<td>1,088</td>
<td>8</td>
</tr>
<tr>
<td>Indonesia</td>
<td>Pusat Rehabilitasi YAKKUM and Yayasan Dokter Peduli (doctorSHARE)</td>
<td>88</td>
<td>276</td>
<td>10</td>
</tr>
<tr>
<td>Myanmar</td>
<td>Walk for Life Myanmar</td>
<td>17</td>
<td>1,225</td>
<td>5</td>
</tr>
<tr>
<td>Nepal</td>
<td>Hospital for Rehabilitation and Disabled Children (HRDC)</td>
<td>493</td>
<td>3,330</td>
<td>4</td>
</tr>
<tr>
<td>Pakistan</td>
<td>Paraplegic Center Peshawar (PCP)</td>
<td>833</td>
<td>833</td>
<td>4</td>
</tr>
<tr>
<td>Sri Lanka</td>
<td>Handicap International Federation</td>
<td>514</td>
<td>2,255</td>
<td>5</td>
</tr>
</tbody>
</table>

**& Nepal**

Aaryan, 5 years old, was treated by HRDC, MiracleFeet’s in-country partner.
### Latin America

<table>
<thead>
<tr>
<th>Country</th>
<th>Organization</th>
<th>New Patients</th>
<th>All-Time Enrollment</th>
<th>Clinics Supported</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bolivia</td>
<td>Asociación Cruceña de Ayuda al Impedido (ACAI)</td>
<td>41</td>
<td>323</td>
<td>5</td>
</tr>
<tr>
<td>Brazil</td>
<td>Instituto de Ortopedia e Traumatologia, HC and Hospital Universitário</td>
<td>44</td>
<td>733</td>
<td>2</td>
</tr>
<tr>
<td>Ecuador</td>
<td>Fundación Hermano Miguel</td>
<td>149</td>
<td>960</td>
<td>5</td>
</tr>
<tr>
<td>Guatemala</td>
<td>Association of Parents and Friends of People with Disabilities (ADISA) and Fundación Guatemalteca para Niños con Sordoceguera Alex (FUNDAL)</td>
<td>138</td>
<td>555</td>
<td>8</td>
</tr>
<tr>
<td>Guyana</td>
<td>Ptolemy Reid Rehabilitation</td>
<td>18</td>
<td>18</td>
<td>1</td>
</tr>
<tr>
<td>Mexico</td>
<td>Asociación Pro Personas Con Parálisis Cerebral (APAC)</td>
<td>20</td>
<td>1,383</td>
<td>1</td>
</tr>
<tr>
<td>Nicaragua</td>
<td>Asociación de Programas Integrales de Educación comunitaria Astrid Delleman (ASOPIECAD)</td>
<td>130</td>
<td>1,374</td>
<td>8</td>
</tr>
<tr>
<td>Paraguay</td>
<td>Fundación Solidaridad</td>
<td>230</td>
<td>1,310</td>
<td>8</td>
</tr>
<tr>
<td>Peru</td>
<td>Center for Empowerment of People with Disabilities (CEMPDIS)</td>
<td>60</td>
<td>89</td>
<td>4</td>
</tr>
</tbody>
</table>

---

**Guatemala**

Joel, three months old, with his mother during a home visit from ADISA, one of MiracleFeet’s in-country partners.
Paraguay

24-year-old twin sisters Silvia and Celva were both born with clubfoot. They began treatment in 2022 at Fundación Solidaridad, MiracleFeet’s partner, and are supporting each other through the process.
Financial stewardship

MiracleFeet places a premium on working efficiently to maximize impact. We maintain the highest ratings with GuideStar, Great Nonprofits, Charity Navigator, and CharityWatch.

We are deeply committed to ensuring funds raised go to treating children, allocating 80% of our budget directly to clubfoot programs and services.

Nigeria

Chinecherem, 10, poses with her family outside their home after receiving treatment from The Straight Child Foundation, one of MiracleFeet’s in-country partners.
## Program Impact

<table>
<thead>
<tr>
<th></th>
<th>ACTUAL FY 2022</th>
<th>ACTUAL FY 2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>New children enrolled in treatment</td>
<td>11,881</td>
<td>13,584</td>
</tr>
<tr>
<td>Total children enrolled in treatment (all-time)</td>
<td>69,488</td>
<td>83,072</td>
</tr>
<tr>
<td>Total cost/child</td>
<td>$617</td>
<td>$635</td>
</tr>
<tr>
<td>Programing cost/child (incl US prog mgt)</td>
<td>$500</td>
<td>$510</td>
</tr>
<tr>
<td>Income (Cash Basis)</td>
<td>$7,817,199</td>
<td>$9,603,013</td>
</tr>
</tbody>
</table>

## Expenses (Cash Basis)

<table>
<thead>
<tr>
<th></th>
<th>ACTUAL FY 2022</th>
<th>ACTUAL FY 2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administration</td>
<td>$612,496</td>
<td>$697,062</td>
</tr>
<tr>
<td>Fundraising</td>
<td>$783,925</td>
<td>$1,008,777</td>
</tr>
<tr>
<td>Program</td>
<td>$5,937,014</td>
<td>$6,925,306</td>
</tr>
<tr>
<td>Total</td>
<td>$7,333,435</td>
<td>$8,631,144</td>
</tr>
</tbody>
</table>

## Percentages

<table>
<thead>
<tr>
<th></th>
<th>ACTUAL FY 2022</th>
<th>ACTUAL FY 2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administration</td>
<td>8%</td>
<td>8%</td>
</tr>
<tr>
<td>Fundraising</td>
<td>11%</td>
<td>12%</td>
</tr>
<tr>
<td>Program</td>
<td>81%</td>
<td>80%</td>
</tr>
</tbody>
</table>

## AUDITED FINANCIALS

### Revenue (Accrual Basis)

<table>
<thead>
<tr>
<th></th>
<th>ACTUAL FY 2022</th>
<th>ACTUAL FY 2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total revenue</td>
<td>$10,737,320</td>
<td>$14,330,931</td>
</tr>
</tbody>
</table>

### Expenses (Accrual Basis)

<table>
<thead>
<tr>
<th></th>
<th>ACTUAL FY 2022</th>
<th>ACTUAL FY 2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administration</td>
<td>$616,316</td>
<td>$695,077</td>
</tr>
<tr>
<td>Fundraising</td>
<td>$836,526</td>
<td>$1,024,033</td>
</tr>
<tr>
<td>Program</td>
<td>$6,005,608</td>
<td>$6,673,817</td>
</tr>
<tr>
<td>Total</td>
<td>$7,458,450</td>
<td>$8,392,927</td>
</tr>
</tbody>
</table>

### Percentages

<table>
<thead>
<tr>
<th></th>
<th>ACTUAL FY 2022</th>
<th>ACTUAL FY 2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administration</td>
<td>8%</td>
<td>8%</td>
</tr>
<tr>
<td>Fundraising</td>
<td>11%</td>
<td>12%</td>
</tr>
<tr>
<td>Program</td>
<td>81%</td>
<td>80%</td>
</tr>
</tbody>
</table>

### End of Year Net Assets

<p>| | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$12,281,654</td>
<td>$18,092,415</td>
</tr>
</tbody>
</table>

---

27
Inspired giving
Investing in the future

Much of our funding this year came from donors inspired by MiracleFeet’s expanding capacity to reach more children and our impressive return on philanthropic investment with the average cost to fully treat a child at just $510.

This year we raised $9.6M in cash, an increase of $1.8M over the previous year, and grew future pledges to a total of $15.4M.

We were thrilled to receive a $5.8M grant from GiveWell, one of the most selective and impact-driven philanthropic donors in the global public health sector. Major renewals this year included several three-year multi-million dollar commitments from high-net-worth individuals and a family foundation, as well as a three-year grant from Oak Foundation to fully fund our Zimbabwe program.

We are incredibly grateful to our supporters across the globe who continue to believe in our mission and make our work possible.

Total funds raised by year*

*Does not include future commitments and pledges
**Includes $2.6M gained through acquisition of bankruptcy assets originally raised by another organization to treat clubfoot
**FY23 total funds raised**

- **Major Gifts** $4.3M
- **Foundations** $4.1M
- **Government** $0.4M
- **Corporate** $0.2M
- **Individuals** $0.6M

* Major Gifts are annual donations above $10,000 from individuals and family foundations.

---

& Cambodia

5-year-old Makara runs along the footpath leading to his home after receiving treatment with NextSteps, MiracleFeet’s partner.
Our supporters

This report recognizes the generosity of donors in fiscal year 2023 (July 1, 2022 – June 30, 2023).

$500,000+
Anonymous
GiveWell
Oak Foundation
Open Philanthropy
Schott Family Foundation*

$250,000–$499,999
Åro Eide and Georg Madersbacher~
Cartier Philanthropy
Hans Peter and Ramona Maassen*
Henrik and Beate Fastrich*
Passport Foundation
Scott Sandell
UBS Optimus Foundation
United States Agency for International Development

$100,000–$249,999
Anonymous
The Cayton-Goldrich Family Foundation
Clarks Shoes
The Fledgling Fund
Gordon and Llura Gund Foundation
Jennifer Ayer Sandell
TTCER Partners

$50,000–$99,999
Burkhard and Gabi Wittek~
Dorothea Haus Ross Foundation
Ferroni Foundation, Inc.*
John H. and Marsha Shields
The Komar Family
MiracleFeet Schweiz*
Tawingo Fund

$20,000–$49,999
Andrew and Jackie Klaber
C&P Levinsohn Foundation
Carlson Family Foundation
Cathy and Andrew Moley
Diana and Steve Goldberg
Franz and Anne Colloredo-Mansfeld
Jay Christopher
Larry Neubauer
Liselot Troller Alter Ego Trust
Louis J. and June E. Kay Foundation
Martin and Alexandra Vorderwülbecke~
Michael and Laura Boutross
Michael and Robin Morris
Nicklaus Children’s Health Care Foundation
Pascucci Family Foundation
Phillip and Lindsey Albanese
Richard and Shirley Wilt
Sanjeev and Prema Dheer
Shoe Zone
Wendy and Brett Fisher

$10,000–$19,999
Anonymous
The Andreotti And Brusone Philanthropy Fund
Carla Carstens and Trevor Gearin
Carmen Caneda and Richard Gilfillan
Chesca and Rudi Colloredo-Mansfeld
Christopher and Elizabeth Lynch
The Columbus Foundation
Cromwell Harbor Foundation
George Olsen
Harold and Debra Kuehler
Hyman Family Charitable Foundation
James and Veronica Baker
James R. and Lana B. Stephen Family
Donor Advised Fund
Janet and Deonne Kahler
Jennifer and Bill Youstra
The Jim and Colleen Patell Fund at The Jasper Ridge Charitable Fund
John and Lisa Jewett
Dr. Joshua Hyman and Elizabeth Corsini
Julie McDonald
Karen Kames and Christopher S. Gaffney
Kristin and Craig Bahner
Lawton W. Fitt and James I. McLaren
Foundation
Michelle and Ross Cooper
MiracleFeet Germany~
Paula Oppenheim
Pianim Family
Shoshana and Doug Himmel
Suzanne and Norman Sorensen

$5,000–$9,999
Amy and Scott Arnold
Annie and Kent Penfield
Anonymous
Armin and Ana Martin
Caroline Thomas and Renee Jacobs
Chris and Sally McKenna
Cure Ventures
Deborah O. Russell and Douglas Brower
Global Disability Innovation Hub
Goldman Sachs
Hope Through L.I.F.E. Foundation
Jean Schubert
Kamalesh Nayudu
Kathryn Clancy
Lewis Greenwood Foundation
Lydia Miller
Madeline Rosenshein
Oliver Karlin and Hemmenday Nelson
Pamela Murphy and Richard D’Avino
Patrick Deheer
Paul and Christi Kostenuik
Robert Calton
Robert McDonald
Robert Strawbridge
Sandra Atlas Bass & Edythe & Sol G.
Atlas Fund, Inc.
Sara and Nash Murph
Troy and Michelle Wilkerson
Woolley Family Fund

DONOR KEY
Contributions made through UBS*
Contributions made through MiracleFeet Germany~
My son and I were both born with clubfoot, so it’s a special privilege to support MiracleFeet’s work. I’m hard pressed to think of a greater philanthropic return on investment than the transformative care they provide.”

Andrew Klaber, MiracleFeet donor
Dr. David Spiegel
The Deerfield Partnership Foundation
Demetrios Kydonieus
Diane Fitzpatrick
Diane K. Stevenson
Dirk Tiggelers
Donna Collins
Edith and Thomas Douglas
Edwin D. Hanson Jr.
Eileen Isaacs
Elinor Hess
Elizabeth Gregg
Eric St. Pierre
Evelyn Cook
Eva Romain
Evan Luskin
Felix Fluck
Fox Valve Development Corp.
Frank Baudino
Gary Fender
Gidon Rothstein and Elizabeth Holland
Gilles Demuelle
Graham Goldin
Hannah Dunson
Harrell Family Charitable Giving Fund
Hauke and Stephanie Brede
Hector Perea
Henry Nieder and Miryam Gerson
Howard Pitts
Howard Zellman
Ian Edwards
Jack and Susan Lawrence
Jacob and Angela Kirkman
James and Nancy Kelleher
James Grenadier
James Sweetbaum
Jana Jensen
Janis Moffat
Jason Moore
Javier San Martin
Jaydeep Patel
Jeffrey Smith
Jeremy and Erica Kelly
Jesse Abhyankar
Joan Arcolio
Joan Kelly
Joanne Cleary
John and Elnor Mozart
John and Patti Allen
John Gilardi
John Steinberg and Andrea Kremer
Joseph Lillis
Joseph Padgett
Joy Amann
Judith and Charles Bradford
Julia Amies
Julie and Will Obering
Julie Lynn and Doug Smith
K.M. Wagner
Karen and Steven Wing
Karen Arnold
Kate Hokanson
Katherine Gilpin
Katherine Mitchell
Kathleen and Peter Donofrio
Kathryn Conway
Kathryn Grossman
Kellie Hebblethwaite
Kevin Feige
Kimberly Drager
Kris Rodriguez
Kristina Ferguson
Kristine Morais
Kyle Johnston
Lafayette 89 Hospitalier
Lauren Carrarah
Lawrence and Clare Fox
Lela Brink
Lewis Milner Jr.
Linda Clark and Ronald Clark
Linda Clarkson and Lisa Farrar
Linda Esler
Linwood Boomer
Lisa Moran
Luca De Michelis
Lucy Carol Davis
Marcus Stewart
Margaret Hagood
Margaret McGown
Margaret Waymel
Maria and Leonard Connolly
Maria McKenna
Maria Pigorini
Marie-Claude Pippitt
Mark Peterson and Mary Woolsey
Mary Hall
Mary Owens
Matthew and Megan Burgardt
Medha Neoura
Merck Foundation
Michael and Jenny Closter
Michael Ayers
Michael Mesler
Mindy Cohen
Miriam Reinhart
Nancy Bartram
Nancy Mansbach
Natalie MacConnell
Nelnet Foundation
Nick and Barbara Gottsch
Nicole Godino
Nike
Patricia Farrell
Patricia Jensen
Patricia Sampson
Patrick and Ainsley Lenihan
Paul Gilding
Peter Sarianos
Pfizer Foundation Matching Gifts Program
Pilar and Thomas Hartmann
Pittsburgh Foundation
Rajendra Nagubadi
Rajkumar Yabaji
Ramona Paez
Randy Reeves
Rev. Edward T. Dowling
Richard A. Kahn
Robyn Fener
Ronald and Linda Clark
Rosemary and John Savoia
Russell Ensslin
Ruth and Arthur Little
Salesforce
Sam Lehr
Saurabh Anand
Scott Schell
Shera and Chris Jensen
Soundarya Chandran
Spencer Kelly
Stephanie Dauer
Stephen and Margaret Gorman
Stephen and Vivienne Sargeant
Stephen Hely
Steve and Frankie Slaughter
Steven Toshcer
Sue Eitl
Suhani Arora
Sumanth Gargi
Sunny Knocke
Susan and Roger Samuel
Susanna Colloredo-Mansfeld
Terrence Stephenson
Terry Bowman
Thomas and Joan Kaul
Thomas and Mabel Jurewicz
Thomas Davis
Thomas Kenney
Tim Winslow
Tom McLoughlin
United Way of the Greater Triangle
Unum Group
Ute Geigenmüller-Gnirke and Andreas Gnirke
Wendy Haworth
William and Emily Martin
William Rustico and Debbie Hodges
Yoon Sun Janey Cho
ZheSheng Tan

Gifts-in-kind
Baker McKenzie
Google Inc.
MNI Targeted Media Inc.
Smith & Woldesenbet Law Group PLLC
Suncast Corporation

Fundraising Champions
Addie’s GRACE Walk 2023
Chris and Sally McKenna
Clubfoot Cutie Hoff
Courtney and Paul Levinsohn
Julie Lynn and Doug Smith
Livia Koderitzsch
Toby Bunyan
Vedant Nayudu and Thrillseekers
Nigeria

Abah, pictured with her mother, received treatment for her bilateral clubfoot from The Straight Child Foundation, one of MiracleFeet’s in-country partners.
Our leadership

BOARD OF DIRECTORS

Åro Eide | Chair
Managing Director, Emilia GmbH

Mark Pavao | Treasurer
Managing Partner, Biotech Value Advisors

Hans Dekker | Secretary
President, Community Foundation of New Jersey

Joshua Hyman, MD | Medical Advisor
Professor of Orthopedic Surgery, Columbia University

Kris Bahner
Senior Vice President, Chief Global Corporate Affairs Officer, Kellanova

Chesca Colloredo-Mansfeld
Co-Founder & Strategic Advisor, MiracleFeet

Michelle Cooper
Speech/Language Pathologist

Susan Eitel
Founder, Eitel Global, LLC

Jarret Fass
Co-Founder and Managing Partner, Pierpoint Capital

Carol Karutu
Vice President, Programs, The End Fund

Daphne de Souza Lima Sorensen
Chief Executive Officer, MiracleFeet

LEADERSHIP TEAM

Daphne de Souza Lima Sorensen
Chief Executive Officer

Chesca Colloredo-Mansfeld
Co-Founder & Strategic Advisor

Anna Cuthel
Technical Director

Meredith Driscoll
Director of Finance and Operations

Justin McCarthy
Chief Development and Communications Officer

Emmanuel Otoo
Director of Programs

Catherine Elkins
Associate Director of MEAL

Clifford Hakimi-Khiaban
Associate Director of Digital Systems

Nola Paterni
Associate Director of Marketing and Communications

Caroline Perkinson
Associate Director of Finance

Salimah Walani
Global Policy and Advocacy Advisor
MEDICAL ADVISORY BOARD

Joshua Hyman, MD | Medical Advisor
Professor of Orthopedic Surgery,
Columbia University

Anna D. Vergun, MD
Associate Professor of Orthopaedic Surgery,
University of North Carolina, Chapel Hill

Bibek Banskota, MBBS, MRCS, MS (Ortho)
Executive Director, Hospital for Rehabilitation and Disabled Children (HRDC), Nepal

Chris Lavy, MD
Professor of Orthopedics and Tropical Surgery,
University of Oxford

Coleen S. Sabatini, MD, MPH
Associate Professor of Orthopedic Surgery,
University of California – San Francisco

David Spiegel, MD
Associate Professor,
University of Pennsylvania Medical School

Greg Schmale, MD
Associate Professor, Department of Orthopedics and Sports Medicine, University of Washington School of Medicine

Jennifer Eimers Everhart
Physical Therapist
Former Director of Programs, MiracleFeet

Lewis E. Zionts, M.D.
Clinical Professor (Step VI) of Orthopaedics,
David Geffen School of Medicine at UCLA

Matthew B. Dobbs, MD
Orthopedic Surgeon and Director of the Dobbs Clubfoot Center at The Paley Orthopedic & Spine Institute

Norgrove Penny, MD
Orthopedic Surgeon and Medical Advisor,
CBM International

Rick Schwend, MD, PhD
Clinical Professor of Orthopedics,
University of Missouri – Kansas City School of Medicine

Robert Cady, MD
Emeritus Professor of Orthopedics and Pediatrics,
Upstate Medical University

Steven L. Frick, MD
Professor and Vice Chair, Dept. of Orthopedic Surgery, Stanford University School of Medicine

MIRACLEFEET UK TRUSTEES

Daphne de Souza Lima Sorensen
Trustee and Chair of MiracleFeet UK

Sarah Bowe
Compliance and Risk Officer, Gravis

Lucy Collis
Founding Chair of Trustees for Manda Wilderness Community Trust

Alex Gilbert
Managing Consultant, Team Consulting

Tom Godfrey
Pilot Partnerships Director,
Estates & Infrastructure Exchange
Cambodia

Ren, 7 years old, rides her bicycle outside her family’s home in Phnom Penh. Ren was treated by NextSteps, MiracleFeet’s in-country partner.