





A bright future

We believe that all children deserve access to proper health care regardless where they are born, who their parents are, or what economic or geographic barriers they face.

For children born with clubfoot, this means finding and receiving care without financial hardship so they can live active, healthy, and independent lives, never experiencing the pain and stigma associated with untreated clubfoot.

Seeing children like Chinecherem (pictured here with her sister, and on the cover) joyfully running to school in Umuahia, Nigeria motivates us to solve this issue, which has left millions behind for generations.

Chinecherem is one of the lucky ones who received care—but not until she was ten years old. Had clubfoot identification and treatment been integrated into routine health services when she was born, her early childhood would have been drastically different—and her treatment simpler. Fortunately, the determination of her parents paid off and she was successfully treated. Today she is an excellent student who loves playing and dancing with her friends, and she and her parents are excited about her bright future.

Our commitment is to ensure treatment for all children like Chinecherem so they can live the life they want, pursue the future they choose, and follow their dreams.

Transformative change

And the hearts and hands behind it

Every three minutes a child is born with clubfoot, yet sadly most do not receive the treatment they deserve. We have the power to change that.

MiracleFeet believes every child born with clubfoot should be able to run free. I know this is possible because I've met the heroes behind our work and witnessed first-hand the passion and dedication they bring to transforming young lives every day.

We're privileged to work with heroes like Osman Mohamed in Somalia, one of only a handful of physical therapists in the entire country; Dr. Liza Valdez, the medical champion responsible for scaling clubfoot treatment to 92% of newborns in Paraguay; and Rachida Bettioui who, despite losing her sight at age 30, is an extremely talented and well-respected physical therapist working with clubfoot patients and families in Morocco.

I've also witnessed another kind of heroism that motivates our work: determined parents. People like Carolina, originally from Venezuela, who walked 1,500 miles across two countries to find treatment for her son Zoar. Carolina told me she had no one to turn to when Zoar was born with clubfoot—there were no services, no doctors; the health system had collapsed. It took her a year and a half of walking and searching, but she finally found treatment for him at a MiracleFeet partner clinic in Ecuador.

Then there are the more common stories that may not involve walking across countries, but nevertheless demonstrate the power of parental fortitude. Stories like Sandra from Zimbabwe who strapped her young son Bailley to her back and set off on foot through the potholed streets of

Harare every week, never missing a single clinic appointment. Her dedication paid off and today Bailley buzzes with energy, running around the house and playing ball with his friends.

MiracleFeet is the catalyzing force supporting these families, empowering partners, and advocating for integrated and sustainable change on a local, national, and global level.

MiracleFeet has grown consistently since our inception, this year enrolling more children than ever before, initiating new programs in four countries, achieving the best quality results to date, and training health workers around the world.

The need is great, but with your support and our collective experience, proven model, and unwavering—and urgent—sense of purpose, together we can ensure that every child born with clubfoot has access to the care they deserve.

Thank you to our staff, board members, partners, parents, and most of all to our donors who make this life-transforming work possible!

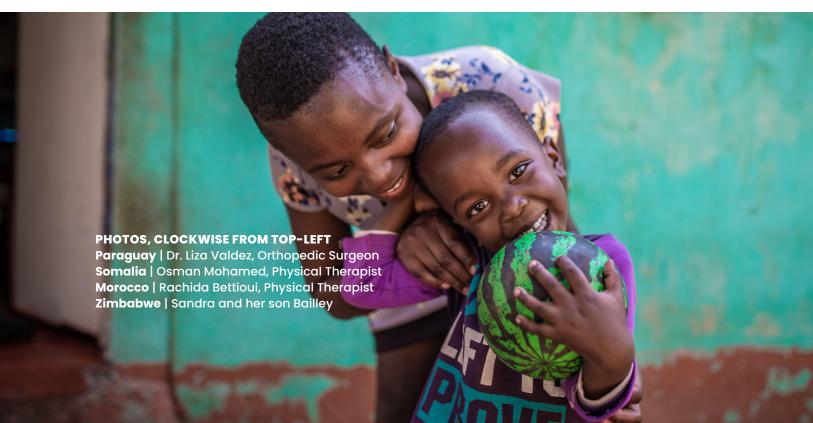
Sincerely,

Daphne de Souza Lima Sorensen MiracleFeet CEO









THIS YEAR WE



ENROLLED

13,584 new patients in treatment



OPENED

77 new clubfoot clinics



TRAINED

900+ providers in the Ponseti Method



programs in new countries: Togo,
Pakistan, Guyana, and Mexico



in cash and \$15.4M in total future pledges

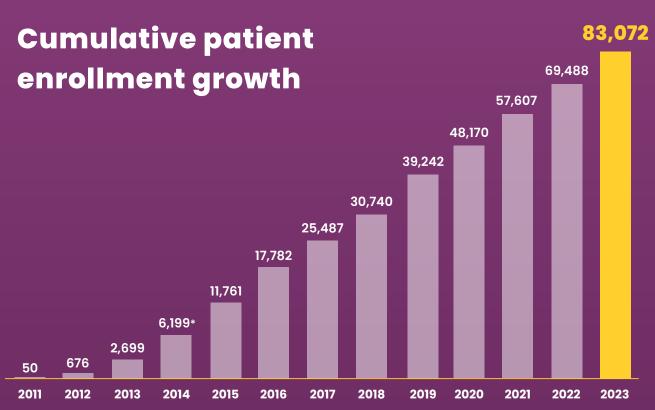


Reaching more children with high-quality treatment

At MiracleFeet, we place as much emphasis on treatment quality as quantity.

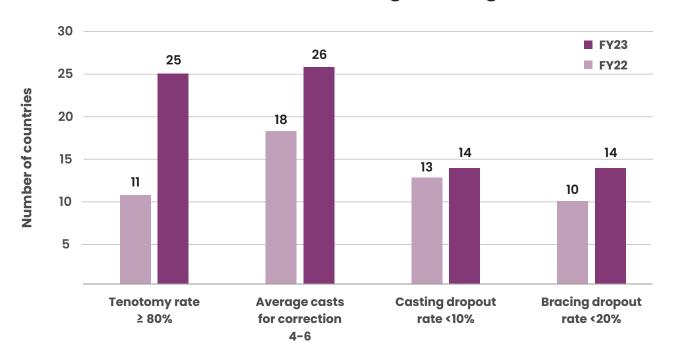
This year we achieved our best quality results with a higher number of country programs meeting targets for key performance indicators (KPIs) than ever before. In particular, countries achieving an 80% tenotomy rate increased from 11 to 25 and countries achieving an average of 4-6 casts for correction increased from 18 to 26. These improvements are great indicators that our partners are enthusiastically adopting best practices and continuously improving treatment quality.

We are on course to ensure a bright future for more children born with clubfoot across the globe, approaching 100,000 total enrollments in the coming year.



*In reconciling historical records, we made a -15 adjustment in 2014 which impacted subsequent year totals.

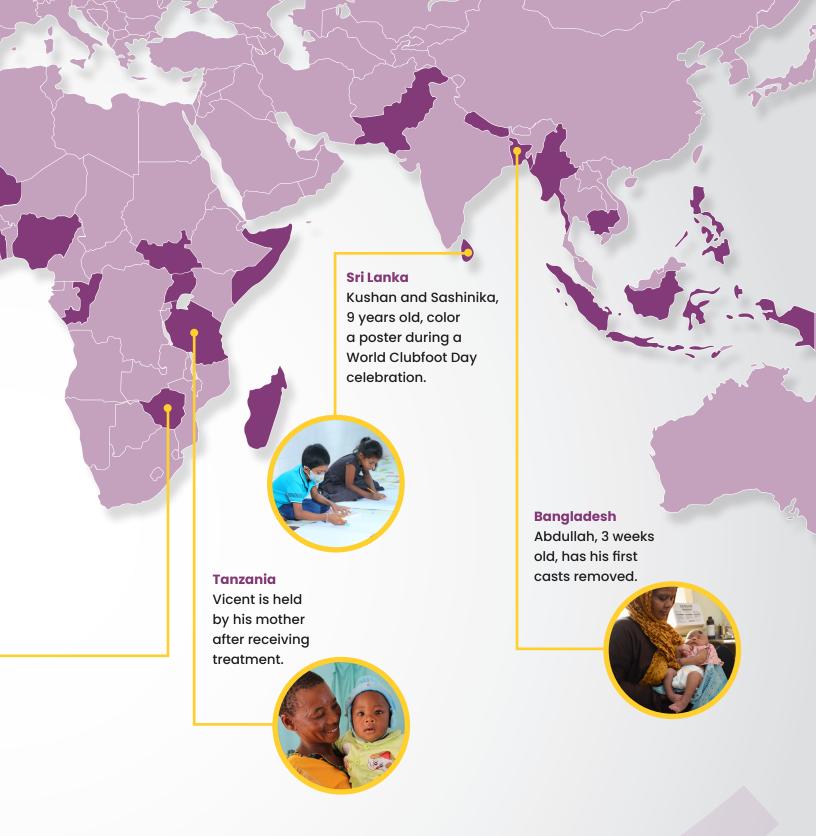
Countries meeting KPI targets







Transforming lives in 34 countries across the globe



MiracleFeet is reaching more than 50% of children born with clubfoot within a year of birth in eight countries: Bangladesh, Liberia, Nicaragua, Paraguay, Sierra Leone, Sri Lanka, Tanzania, and Zimbabwe.

Our <u>largest</u> training footprint ever

Trained providers are the heart of our mission

With 912 participants in more than 92 courses globally, this year yielded the largest training achievement in MiracleFeet's history. Foremost among these were four flagship Train the Trainer courses hosted in Ecuador, Sri Lanka, Uganda, and Senegal. In all, 42 experienced clinicians from 20 countries learned skills to train others in the Ponseti Method.

In addition to teaching trainers, MiracleFeet partners delivered 53 Basic, 25 Advanced, and 10 Refresher Trainings. A further 115 participants completed the ACT Online course. Clinical training courses were complemented by newly developed resources to enhance clinical mentoring and new partner onboarding.

Another tremendous training milestone was achieved through MiracleFeet's partnership with PAHO, the World Health Organization's (WHO) Regional Office of the Americas. Together we launched a free and open access virtual course for frontline healthcare workers highlighting the importance of early identification and treatment of clubfoot. This year, over 2,500 health workers around the world completed the course.



After the Advanced Training, for the first time we saw service providers treating walking-age kids using the Ponseti Method. This helped reverse the local practice that children older than two must always undergo surgery."

Dr. Oussama Zekri,Senior Program Field Officer, Middle East & North Africa









From Cambodia with love

This year, to commemorate
World Clubfoot Day on June 3, we
published a special story from
Cambodia highlighting the impact
of treatment on the life of a child,
and on the life—and future—of an
entire family.

Sarom's mother, Svay, was shocked when she gave birth to a daughter with clubfoot. It was 1991, and especially in rural Cambodia, there was very little awareness of the condition.

"Nobody knew what to do about it," Svay says sitting in the shade of her family's farmhouse in Prey Veng province. Sarom's father fashioned a rudimentary brace out of bamboo for her, but she cried so much that he soon removed it. The couple resigned themselves to the fact that Sarom would have her deformity for life.

Growing up all too aware of the stigma that surrounded her condition, Sarom assumed she would never find love. One day in her late teens, she received a phone call from a wrong number. For some reason, she didn't hang up the phone. And neither did he. They started chatting. A second call followed, and then a third. They connected in a way neither could explain, and their bond grew. They exchanged stories and details about themselves, but one thing Sarom kept secret: her clubfoot. Fast forward hundreds of phone calls later, Sarom finally summoned the courage to tell him.

"I have a disability," she explained one evening on the phone. "I know you won't love me once you've seen me."

"It doesn't matter," he replied. "I love you."

Five years after their first accidental contact, the couple met face-to-face for the first time and were married soon after.

A few months later, the couple was elated to learn they were expecting a baby boy. However, during her six month prenatal scan, Sarom's excitement turned to despair when she learned her son would also be born with clubfoot. Her husband reassured her that everything would be alright and promised that together they'd find him the treatment he needed. Unconditional support was something Sarom never dreamed she would experience.

Together, they found treatment for their son Phat at a clubfoot clinic run by MiracleFeet's partner in Cambodia, NextSteps.

Now approaching his third birthday, Phat is a lively, active toddler who Sarom lovingly describes as "a fireball."

"I just want him to get a good education," she says. "Then I'm confident he'll have a good life."

Leafing through a photo album from her wedding day she adds, "it was so important that I had my husband when we were going through it all. I believe that fate brought us together."

Expanding visibility

Bringing clubfoot into the global health conversation

This year we made significant progress raising the profile of clubfoot and emphasizing the need for expanded access to treatment. Our advocacy and activism included participating in several high-profile global forums.

- MiracleFeet organized a symposium at the 10th International Conference on Birth Defects and Disabilities (ICBD) in Chile. CEO, Daphne Sorensen, and Global Policy and Advocacy Advisor, Salimah Walani, presented our global work, and partner representatives Dr. Liza Valdez from Paraguay and Dr. Jessica Cordova from Ecuador presented their country programs.
- As a conference sponsor, MiracleFeet hosted an informational booth at the landmark International Maternal and Newborn Health (IMNH) Conference in Cape Town, South Africa, staffed by Global Policy and Advocacy Advisor, Salimah Walani.
- Beth Richardson, Associate Director of Product, and Debra Mudariki, Technical Program Officer, staffed a dynamic MiracleFeet booth at the inaugural Clubfoot Africa Conference held in Cape Town, South Africa.
- MiracleFeet staff and partners organized a stakeholders' workshop in Uganda led by the Ministry of Health to expand access to clubfoot treatment. The sessions resulted in the development of a roadmap for integrating clubfoot into Uganda's health systems—a powerful example of the impact of in-country advocacy.
- Anna Cuthel, MiracleFeet's Technical Director, co-authored "Prioritising functioning from birth: a strategic focus to strengthen rehabilitation systems and policies" published in the prestigious WHO Bulletin drawing attention to the need for early care of birth defects.

Global coverage: the good news is spreading

- > **BBC News** broadcast the feature story: Changing the lives of Senegalese people disabled by clubfoot (syndicated in over 20 publications) and produced the accompanying video stories: How clubfoot treatment is transforming Senegalese children's lives and Clubfoot treatment turning lives around in Senegal. The story also aired on live radio and television broadcasts globally.
- > The short film, *Jonathan's Miracle Feet*, won the Grand Prix prize for the Universal Health Coverage category in **WHO's Health for All Film Festival**. The film was selected as the overall winner from 780 submissions from around the world. Seeing clubfoot profiled at such a high level showcases the importance of great storytelling to increase awareness, reduce stigma, and incite action.





MiracleFeet featured by BBC News









The hearts and hands behind our movement

Meaningful human contact is key to successful health interventions. It's inevitable, unavoidable, and essential in treating clubfoot. We have extraordinary faith in our global providers who, collectively, are using skilled hands to fix thousands of little feet each month.

We work with a network of more than 1,200 providers in 353 partner clinics in 34 countries. The orthopedic surgeons, physical therapists, nurses, midwives, parent educators, clinic coordinators, community outreach workers, and other frontline health workers are the hands—and hearts—who make this life-changing work possible.





Our partners

Africa	NEW PATIENTS	ALL-TIME ENROLLMENT	CLINICS SUPPORTED
The Gambia Gambia Clubfoot Foundation (GCF)	87	274	3
Guinea Réseau Confessionel Sanitaire Chrétien-Guinée (RECOSACG)	95	323	6
Guinea-Bissau National Rehabilitation Centre (NRC)	82	120	1
Liberia Faith Clinical Orthopedic Rehabilitation Center (FACORC)	395	3,304	11
Madagascar Fondation AXIAN	577	2,623	13
Mali Action de Solidarité aux Enfants atteints de Malformation du Pied (ASEMP Mali)	217	868	6
Morocco Association Premier Pas	392	955	5
Nigeria The Straight Child Foundation (TSCF) and Health and Development Support Programme (HANDS)	1,207	2,252	26
Republic of the Congo Association pour le Développement de la Réadaptation et du Bien Etre (ADRBE)	133	726	9
Senegal DAHW Deutsche Lepra- und Tuberkulosehilfe	110	446	6
Sierra Leone Sierra Leone National Rehabilitation Center	247	559	10
Somalia Somali Red Crescent Society	237	775	3

	NEW PATIENTS	ALL-TIME ENROLLMENT	CLINICS SUPPORTED
South Sudan OVCI la Nostra Famiglia and Health Links South Sudan (HLSS)	31	118	2
Tanzania Comprehensive Community Based Rehabilitation in Tanzania (CCBRT) and Tanzania Clubfoot Care Organization (TCCO)	2,296	12,074	62
Togo Programme des Incapacités Traumatisme et Réadaptation (PITR)	109	109	5
Uganda Comprehensive Rehabilitation Services of Uganda (CoRSU)	1,034	4,307	30
Zimbabwe Zimbabwe Sustainable Clubfoot Programme (ZSCP)	377	3,586	15





Asia	NEW PATIENTS	ALL-TIME ENROLLMENT	CLINICS SUPPORTED
Bangladesh Sancred Welfare Foundation	2,294	8,221	33
Cambodia NextSteps	151	1,088	8
Indonesia Pusat Rehabilitasi YAKKUM and Yayasan Dokter Peduli (doctorSHARE)	88	276	10
Myanmar Walk for Life Myanmar	17	1,225	5
Nepal Hospital for Rehabilitation and Disabled Children (HRDC)	493	3,330	4
Pakistan Paraplegic Center Peshawar (PCP)	833	833	4
Philippines Philippine NGO Council on Population, Health, and Welfare, Inc.	738	4,433	29
Sri Lanka Handicap International Federation	514	2,255	5



Latin America	NEW PATIENTS	ALL-TIME ENROLLMENT	CLINICS SUPPORTED
Bolivia Asociación Cruceña de Ayuda al Impedido (ACAI)	41	323	5
Brazil Instituto de Ortopedia e Traumatologia, HC and Hospital Universitário	44	733	2
Ecuador Fundación Hermano Miguel	149	960	5
Guatemala Association of Parents and Friends of People with Disabilities (ADISA) and Fundación Guatemalteca para Niños con Sordoceguera Alex (FUNDAL)	138	555	8
Guyana Ptolemy Reid Rehabilitation	18	18	1
Mexico Asociación Pro Personas Con Parálisis Cerebral (APAC)	20	1,383	1
Nicaragua Asociación de Programas Integrales de Educación comunitaria Astrid Delleman (ASOPIECAD)	130	1,374	8
Paraguay Fundación Solidaridad	230	1,310	8
Peru Center for Empowerment of People with Disabilities (CEMPDIS)	60	89	4





Financial stewardship

MiracleFeet places a premium on working efficiently to maximize impact. We maintain the highest ratings with GuideStar, Great Nonprofits, Charity Navigator, and CharityWatch.

We are deeply committed to ensuring funds raised go to treating children, allocating 80% of our budget directly to clubfoot programs and services.



Program Impact	ACTUAL FY 2022	ACTUAL FY 2023
New children enrolled in treatment	11,881	13,584
Total children enrolled in treatment (all-time)	69,488	83,072
Total cost/child	\$617	\$635
Programing cost/child (incl US prog mgt)	\$500	\$510
Income (Cash Basis)	\$7,817,199	\$9,603,013

Expenses (Cash Basis)	ACTUAL FY 2022	ACTUAL FY 2023
Administration	\$612,496	\$697,062
Fundraising	\$783,925	\$1,008,777
Program	\$5,937,014	\$6,925,306
Total	\$7,333,435	\$8,631,144

Percentages	ACTUAL FY 2022	ACTUAL FY 2023
Administration	8%	8%
Fundraising	11%	12%
Program	81%	80%

AUDITED FINANCIALS

Revenue (Accrual Basis)	ACTUAL FY 2022	ACTUAL FY 2023
Total revenue	\$10,737,320	\$14,330,931

Expenses (Accrual Basis)	ACTUAL FY 2022	ACTUAL FY 2023
Administration	\$616,316	\$695,077
Fundraising	\$836,526	\$1,024,033
Program	\$6,005,608	\$6,673,817
Total	\$7,458,450	\$8,392,927

Percentages	ACTUAL FY 2022	ACTUAL FY 2023
Administration	8%	8%
Fundraising	11%	12%
Program	81%	80%
End of Year Net Assets	\$12,281,654	\$18,092,415

Inspired giving

Investing in the future

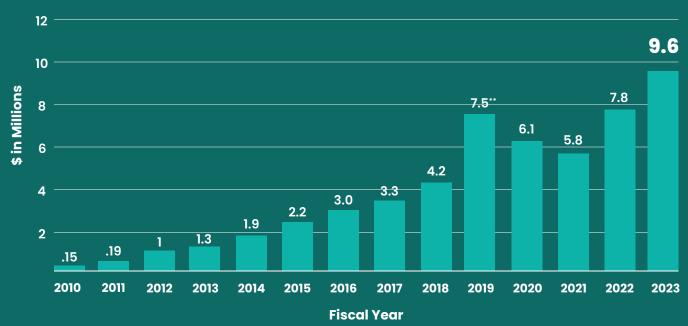
Much of our funding this year came from donors inspired by MiracleFeet's expanding capacity to reach more children and our impressive return on philanthropic investment with the average cost to fully treat a child at just \$510.

This year we raised \$9.6M in cash, an increase of \$1.8M over the previous year, and grew future pledges to a total of \$15.4M.

We were thrilled to receive a \$5.8M grant from GiveWell, one of the most selective and impact-driven philanthropic donors in the global public health sector. Major renewals this year included several three-year multi-million dollar commitments from high-net-worth individuals and a family foundation, as well as a three-year grant from Oak Foundation to fully fund our Zimbabwe program.

We are incredibly grateful to our supporters across the globe who continue to believe in our mission and make our work possible.

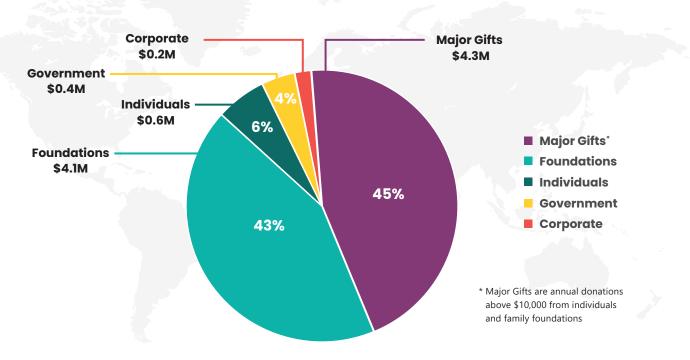


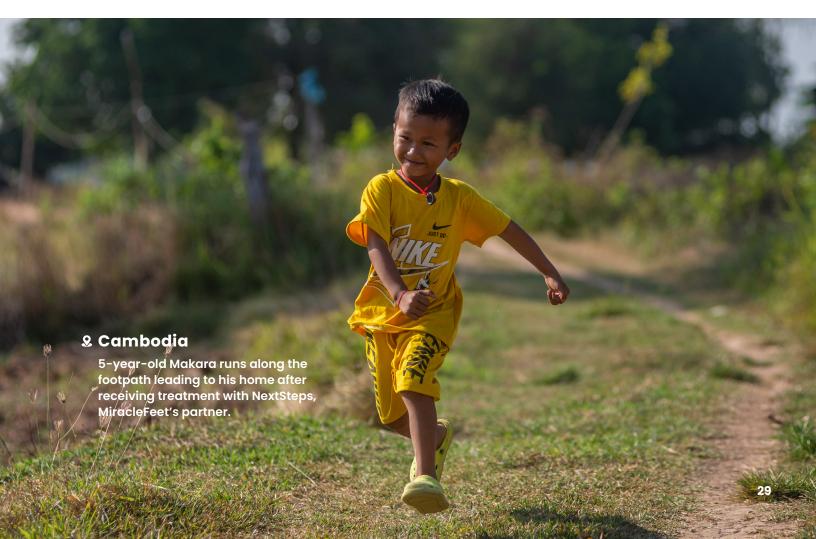


^{*}Does not include future commitments and pledges

^{**}Includes \$2.6M gained through acquisition of bankruptcy assets originally raised by another organization to treat clubfoot

FY23 total funds raised





Our supporters

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This report recognizes the generosity of donors in fiscal year 2023 (July 1, 2022 - June 30, 2023).

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My son und i wo. 2 22 clubfoot, so it's a special privilege My son and I were both born with to support MiracleFeet's work. I'm hard pressed to think of a greater philanthropic return on investment than the transformative care they provide."

Andrew Klaber, MiracleFeet donor

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