

PUBLIC DISCLOSURE COPY

Form **990**

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

2021

Department of the Treasury
Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

A For the 2021 calendar year, or tax year beginning **JUL 1, 2021** and ending **JUN 30, 2022**

| | | |
|--|---|---|
| B Check if applicable: Address change Name change Initial return Final return/terminated Amended return Application pending | C Name of organization MIRACLEFEET Doing business as Number and street (or P.O. box if mail is not delivered to street address) Room/suite 107 CONNER DRIVE STE 23 City or town, state or province, country, and ZIP or foreign postal code CHAPEL HILL, NC 27514 | D Employer identification number 27-3764203 |
| | E Telephone number (919)240-5572 | G Gross receipts \$ 10,575,188. |
| | F Name and address of principal officer: DAPHNE SORENSEN SAME AS C ABOVE | H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? Yes <input type="checkbox"/> No <input type="checkbox"/> No If "No," attach a list. See instructions |
| I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () ◀ (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527 | J Website: ▶ WWW.MIRACLEFEET.ORG | H(c) Group exemption number ▶ |
| K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶ | L Year of formation: 2010 | M State of legal domicile: NC |

Part I Summary

| | | | | |
|--|---|---|----------------------------------|---------------------|
| | 1 Briefly describe the organization's mission or most significant activities: SEE PART III, LINE 1. | | | |
| Activities & Governance | 2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets. | | | |
| | 3 Number of voting members of the governing body (Part VI, line 1a) | 3 | | 11 |
| | 4 Number of independent voting members of the governing body (Part VI, line 1b) | 4 | | 10 |
| | 5 Total number of individuals employed in calendar year 2021 (Part V, line 2a) | 5 | | 29 |
| | 6 Total number of volunteers (estimate if necessary) | 6 | | 30 |
| | 7a Total unrelated business revenue from Part VIII, column (C), line 12 | 7a | | 0. |
| | b Net unrelated business taxable income from Form 990-T, Part I, line 11 | 7b | | 0. |
| Revenue | 8 Contributions and grants (Part VIII, line 1h) | 4,068,100. | Prior Year | 10,521,129. |
| | 9 Program service revenue (Part VIII, line 2g) | 0. | | 0. |
| | 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) | 802. | | 5,298. |
| | 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | 2,790. | | 3,376. |
| | 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) | 4,071,692. | | 10,529,803. |
| | Expenses | 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) | 2,880,085. | Current Year |
| 14 Benefits paid to or for members (Part IX, column (A), line 4) | | 0. | | 0. |
| 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) | | 1,807,386. | | 1,981,939. |
| 16a Professional fundraising fees (Part IX, column (A), line 11e) | | 0. | | 0. |
| b Total fundraising expenses (Part IX, column (D), line 25) ▶ 835,452. | | | | |
| 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) | | 1,175,502. | | 2,000,047. |
| 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) | | 5,862,973. | | 7,287,546. |
| 19 Revenue less expenses. Subtract line 18 from line 12 | -1,791,281. | | 3,242,257. | |
| Net Assets or Fund Balances | 20 Total assets (Part X, line 16) | 9,393,298. | Beginning of Current Year | End of Year |
| | 21 Total liabilities (Part X, line 26) | 426,957. | | 12,328,302. |
| | 22 Net assets or fund balances. Subtract line 21 from line 20 | 8,966,341. | | 127,114. |

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

| | | | |
|-------------------------------|---|--|-------------------------------|
| Sign Here |  Signature of officer | 4/12/23 | Date |
| | DAPHNE SORENSEN, CHIEF EXECUTIVE OFFICER | | |
| | Type or print name and title | | |
| Paid Preparer Use Only | Print/Type preparer's name RICHARD J. LOCASTRO, CPA | Preparer's signature  | Date 4/12/23 |
| | Firm's name ▶ GELMAN, ROSENBERG & FREEDMAN | Check if self-employed <input type="checkbox"/> | PTIN P00288314 |
| | Firm's address ▶ 4550 MONTGOMERY AVE SUITE 800N BETHESDA, MD 20814-2930 | Firm's EIN ▶ 52-1392008 | Phone no. 301-951-9090 |

May the IRS discuss this return with the preparer shown above? See instructions Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission: MIRACLEFEET PROVIDES TECHNICAL, ORGANIZATIONAL, AND FINANCIAL SUPPORT TO ENABLE LOCAL PARTNERS TO EFFECTIVELY TREAT CHILDREN BORN WITH CLUBFOOT, PREVENTING A LIFETIME OF DISABILITY. THE AVERAGE INVESTMENT OF \$500/CHILD RESULTS IN INCREASED EARNINGS POTENTIAL ESTIMATED TO BE

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [] Yes [X] No If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [] Yes [X] No If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 5,625,028. including grants of \$ 3,305,560.) (Revenue \$) TREATMENT AND TRAINING: THIS PAST FISCAL YEAR, MIRACLEFEET AND OUR PARTNERS ENROLLED 11,881 NEW CHILDREN IN CLUBFOOT TREATMENT, AND OUR REACH GREW TO 31 TOTAL COUNTRIES AND 363 CLINICS. THIS BRINGS THE TOTAL NUMBER OF CHILDREN ENROLLED IN TREATMENT TO OVER 69,500 SINCE THE ORGANIZATION'S FOUNDING IN 2010.

MIRACLEFEET CONTINUED TO WORK IN LIBERIA, GUATEMALA, THE PHILIPPINES, NICARAGUA, ECUADOR, PARAGUAY, BOLIVIA, SRI LANKA, BRAZIL, TANZANIA, ZIMBABWE, MYANMAR, NEPAL, THE REPUBLIC OF CONGO, UGANDA, SENEGAL, CAMBODIA, INDIA, MADAGASCAR, INDONESIA, GUINEA, BANGLADESH, NIGERIA, MALI, THE GAMBIA, SOMALIA, MOROCCO, SIERRA LEONE AND SOUTH SUDAN WHILE ADDING NEW PROGRAMS IN GUINEA-BISSAU AND PERU.

4b (Code:) (Expenses \$ 220,042. including grants of \$) (Revenue \$) INNOVATION: MIRACLEFEET PROVIDES LOW-COST TOOLS FOR ORGANIZATIONS AND HOSPITALS SEEKING TO ADDRESS UNTREATED CLUBFOOT.

MIRACLEFEET DEVELOPED AND IMPLEMENTED CAST, A MOBILE APPLICATION TO COLLECT PATIENT DATA, USING DIMAGI'S COMMCARE PLATFORM. CAST PROVIDES ACCESS TO REAL-TIME DATA WORLDWIDE, AMPLIFYING OUR FOCUS ON TREATMENT PRECISION AND QUALITY.

WE CREATED ACT ONLINE BASIC, AN EIGHT-MODULE ONLINE VERSION OF THE GLOBAL CLUBFOOT INITIATIVE'S AFRICA CLUBFOOT TRAINING (ACT). ENHANCED BY ANIMATIONS FROM MIRACLEFEET'S 3D FOOT MODEL, THE TRAINING COURSE SUPPLEMENTS AND ENHANCES HANDS-ON LEARNING AND SERVES AS CRITICAL

4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 5,845,070.

Part IV Checklist of Required Schedules

Table with 3 columns: Question ID, Yes, No. Rows include questions 1 through 21 regarding organizational requirements and schedules A through I.

Part IV Checklist of Required Schedules (continued)

| | Yes | No |
|---|-----|----|
| 22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> | | X |
| 23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> | X | |
| 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> | | X |
| b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | | |
| c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | | |
| d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | | |
| 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> | | X |
| b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> | | X |
| 26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i> | | X |
| 27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> | | X |
| 28 Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions): | | |
| a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i> | | X |
| b A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i> | | X |
| c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i> | | X |
| 29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> | X | |
| 30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> | | X |
| 31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> | | X |
| 32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> | | X |
| 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> | | X |
| 34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> | | X |
| 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? | | X |
| b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> | | |
| 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> | | X |
| 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> | | X |
| 38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? | X | |

Note: All Form 990 filers are required to complete Schedule O

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

| | Yes | No |
|---|-----|----|
| 1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable | | |
| b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable | | |
| c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | X | |

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

Table with columns for question number, question text, and Yes/No columns. Includes questions 2a through 17 regarding employee counts, tax returns, unrelated business income, foreign accounts, prohibited transactions, and charitable contributions.

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

| | | Yes | No |
|-----------|--|-----|----|
| 1a | Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. | | |
| | 1a | 11 | |
| b | Enter the number of voting members included on line 1a, above, who are independent | | |
| | 1b | 10 | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? | | X |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person? | | X |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | | X |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | | X |
| 6 | Did the organization have members or stockholders? | | X |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? | | X |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? | | X |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | |
| a | The governing body? | X | |
| b | Each committee with authority to act on behalf of the governing body? | X | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O | | X |

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

| | | Yes | No |
|------------|--|-----|----|
| 10a | Did the organization have local chapters, branches, or affiliates? | | X |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? | | |
| 10b | | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | X | |
| b | Describe on Schedule O the process, if any, used by the organization to review this Form 990. | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | X | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | X | |
| c | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done | X | |
| 12c | | | |
| 13 | Did the organization have a written whistleblower policy? | X | |
| 14 | Did the organization have a written document retention and destruction policy? | X | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | |
| a | The organization's CEO, Executive Director, or top management official | X | |
| b | Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. | | X |
| 15a | | | |
| 15b | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? | | X |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | | |
| 16b | | | |

Section C. Disclosure

- 17** List the states with which a copy of this Form 990 is required to be filed **SEE SCHEDULE O**
- 18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
 Own website Another's website Upon request Other (explain on Schedule O)
- 19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records **►**
MEREDITH DRISCOLL - (919)240-5572
107 CONNER DRIVE, STE 230, CHAPEL HILL, NC 27514

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A) Name and title | (B) Average hours per week (list any hours for related organizations below line) | (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | | | | (D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC) | (E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC) | (F) Estimated amount of other compensation from the organization and related organizations |
|--|---|---|-----------------------|---------|--------------|------------------------------|--------|---|--|---|
| | | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | |
| (1) CHESCA COLLOREDO-MANSFELD CHIEF EXECUTIVE OFFICER | 40.00 | X | | X | | | | 185,903. | 0. | 14,164. |
| (2) DAPHNE SORENSEN PRESIDENT | 40.00 | | | X | | | | 163,687. | 0. | 8,797. |
| (3) LINDSEY FREEZE DIR. OF MKTG & COMM. (END 4/2022) | 40.00 | | | | | X | | 108,966. | 0. | 6,854. |
| (4) AMANDA SPRINGER DIR. OF PROG. SOL. (END 3/2022) | 40.00 | | | | | X | | 109,232. | 0. | 4,499. |
| (5) MEREDITH DRISCOLL DIRECTOR OF FINANCE & OPERATIONS | 40.00 | | | X | | | | 104,087. | 0. | 4,576. |
| (6) MARK PAVAO BOARD CHAIR | 5.00 | X | | X | | | | 0. | 0. | 0. |
| (7) HANS DEKKER SECRETARY | 2.00 | X | | X | | | | 0. | 0. | 0. |
| (8) JARRET FASS TREASURER | 1.00 | X | | X | | | | 0. | 0. | 0. |
| (9) JOSH HYMAN FOUNDING BD MBR, MED ADVSRY BD CHAIR | 3.00 | X | | | | | | 0. | 0. | 0. |
| (10) ARO EIDE BOARD MEMBER | 3.00 | X | | | | | | 0. | 0. | 0. |
| (11) GARTH SALONER BOARD MEMBER | 3.00 | X | | | | | | 0. | 0. | 0. |
| (12) KUNAL PREMNARAYEN BD MEM.;MF INDIA LIA. (END 4/2022) | 3.00 | X | | | | | | 0. | 0. | 0. |
| (13) MICHELLE COOPER BOARD MEMBER | 1.00 | X | | | | | | 0. | 0. | 0. |
| (14) SUE EITEL BOARD MEMBER | 3.00 | X | | | | | | 0. | 0. | 0. |
| (15) CAROL KARUTU BOARD MEMBER (START 10/2021) | 1.00 | X | | | | | | 0. | 0. | 0. |
| (16) KRIS BAHNER BOARD MEMBER (START 1/2022) | 1.00 | X | | | | | | 0. | 0. | 0. |

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

| | | | (A) | (B) | (C) | (D) | |
|--|--|--|----------------------|------------------------------------|----------------------------|--|--|
| | | | Total revenue | Related or exempt function revenue | Unrelated business revenue | Revenue excluded from tax under sections 512 - 514 | |
| Contributions, Gifts, Grants and Other Similar Amounts | 1 a | Federated campaigns | 1a | | | | |
| | b | Membership dues | 1b | | | | |
| | c | Fundraising events | 1c | | | | |
| | d | Related organizations | 1d | | | | |
| | e | Government grants (contributions) | 1e | 801,603. | | | |
| | f | All other contributions, gifts, grants, and similar amounts not included above ... | 1f | 9,719,526. | | | |
| | g | Noncash contributions included in lines 1a-1f | 1g | \$ 39,761. | | | |
| | h | Total. Add lines 1a-1f | | 10,521,129. | | | |
| Program Service Revenue | 2 a | _____ | Business Code | | | | |
| | b | _____ | | | | | |
| | c | _____ | | | | | |
| | d | _____ | | | | | |
| | e | _____ | | | | | |
| | f | All other program service revenue | | | | | |
| | g | Total. Add lines 2a-2f | | | | | |
| Other Revenue | 3 | Investment income (including dividends, interest, and other similar amounts) | | 4,706. | | 4,706. | |
| | 4 | Income from investment of tax-exempt bond proceeds | | | | | |
| | 5 | Royalties | | | | | |
| | 6 a | Gross rents | 6a | (i) Real | | | |
| | | | | (ii) Personal | | | |
| | | | | | | | |
| | b | Less: rental expenses ... | 6b | | | | |
| | c | Rental income or (loss) | 6c | | | | |
| | d | Net rental income or (loss) | | | | | |
| | 7 a | Gross amount from sales of assets other than inventory | 7a | (i) Securities | 41,237. | | |
| | | | | (ii) Other | | | |
| | | | | | | | |
| | b | Less: cost or other basis and sales expenses | 7b | 39,731. | 914. | | |
| c | Gain or (loss) | 7c | 1,506. | -914. | | | |
| d | Net gain or (loss) | | 592. | | 592. | | |
| 8 a | Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18 | 8a | | | | | |
| | | | | | | | |
| | | | | | | | |
| b | Less: direct expenses | 8b | | | | | |
| c | Net income or (loss) from fundraising events | | | | | | |
| 9 a | Gross income from gaming activities. See Part IV, line 19 | 9a | | | | | |
| | | | | | | | |
| | | | | | | | |
| b | Less: direct expenses | 9b | | | | | |
| c | Net income or (loss) from gaming activities | | | | | | |
| 10 a | Gross sales of inventory, less returns and allowances | 10a | | 4,740. | | | |
| | | | | | | | |
| | | | | | | | |
| b | Less: cost of goods sold | 10b | 4,740. | | | | |
| c | Net income or (loss) from sales of inventory | | 0. | | | | |
| Miscellaneous Revenue | 11 a | MISCELLANEOUS | Business Code | 900099 | 3,376. | 3,376. | |
| | b | _____ | | | | | |
| | c | _____ | | | | | |
| | d | All other revenue | | | | | |
| | e | Total. Add lines 11a-11d | | 3,376. | | | |
| 12 | Total revenue. See instructions | | 10,529,803. | 0. | 0. | 8,674. | |

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX X

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
|---|-----------------------|---------------------------------|--|-----------------------------|
| 1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 ... | | | | |
| 2 Grants and other assistance to domestic individuals. See Part IV, line 22 | | | | |
| 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 | 3,305,560. | 3,305,560. | | |
| 4 Benefits paid to or for members | | | | |
| 5 Compensation of current officers, directors, trustees, and key employees | 506,390. | 215,856. | 148,629. | 141,905. |
| 6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) | | | | |
| 7 Other salaries and wages | 1,220,416. | 579,681. | 279,292. | 361,443. |
| 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) | 36,328. | 17,074. | 9,082. | 10,172. |
| 9 Other employee benefits | 82,613. | 41,782. | 21,394. | 19,437. |
| 10 Payroll taxes | 136,192. | 62,792. | 32,663. | 40,737. |
| 11 Fees for services (nonemployees): | | | | |
| a Management | | | | |
| b Legal | 37,794. | 29,496. | 1,361. | 6,937. |
| c Accounting | 37,457. | 2,724. | 33,371. | 1,362. |
| d Lobbying | | | | |
| e Professional fundraising services. See Part IV, line 17 | | | | |
| f Investment management fees | | | | |
| g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.) | 1,123,895. | 1,027,548. | 510. | 95,837. |
| 12 Advertising and promotion | 62,524. | 44,482. | | 18,042. |
| 13 Office expenses | 44,058. | 18,357. | 4,451. | 21,250. |
| 14 Information technology | 30,363. | 19,432. | 5,162. | 5,769. |
| 15 Royalties | | | | |
| 16 Occupancy | 79,596. | 37,410. | 19,899. | 22,287. |
| 17 Travel | 150,929. | 137,442. | 4,161. | 9,326. |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials ... | | | | |
| 19 Conferences, conventions, and meetings | 31,429. | 20,758. | 4,966. | 5,705. |
| 20 Interest | 2,977. | 1,615. | 566. | 796. |
| 21 Payments to affiliates | | | | |
| 22 Depreciation, depletion, and amortization | 59,157. | 32,522. | 8,131. | 18,504. |
| 23 Insurance | 27,973. | 19,580. | 7,693. | 700. |
| 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.) | | | | |
| a DIGITAL TOOLS AND TECH | 220,042. | 220,042. | | |
| b DUES AND SUBSCRIPTIONS | 58,042. | 3,675. | 24,527. | 29,840. |
| c PAYROLL PROCESSING | 3,325. | 1,563. | 831. | 931. |
| d MAINTENANCE | 1,308. | 615. | 327. | 366. |
| e All other expenses | 29,178. | 5,064. | 8. | 24,106. |
| 25 Total functional expenses. Add lines 1 through 24e | 7,287,546. | 5,845,070. | 607,024. | 835,452. |
| 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. | | | | |

Check here if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

| | | (A) Beginning of year | | (B) End of year |
|---|--|--------------------------|-------------|--------------------|
| Assets | 1 Cash - non-interest-bearing | 191,748. | 1 | 565,104. |
| | 2 Savings and temporary cash investments | 4,013,610. | 2 | 3,943,887. |
| | 3 Pledges and grants receivable, net | 4,563,747. | 3 | 7,314,449. |
| | 4 Accounts receivable, net | 97,796. | 4 | 123,564. |
| | 5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons | | 5 | |
| | 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) | | 6 | |
| | 7 Notes and loans receivable, net | | 7 | |
| | 8 Inventories for sale or use | 100,807. | 8 | 147,136. |
| | 9 Prepaid expenses and deferred charges | 243,448. | 9 | 92,390. |
| | 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D | 10a 239,765. | | |
| | b Less: accumulated depreciation | 10b 159,683. | 101,948. | 10c 80,082. |
| | 11 Investments - publicly traded securities | | 11 | |
| | 12 Investments - other securities. See Part IV, line 11 | | 12 | |
| | 13 Investments - program-related. See Part IV, line 11 | | 13 | |
| | 14 Intangible assets | 74,017. | 14 | 55,513. |
| | 15 Other assets. See Part IV, line 11 | 6,177. | 15 | 6,177. |
| 16 Total assets. Add lines 1 through 15 (must equal line 33) | 9,393,298. | 16 | 12,328,302. | |
| Liabilities | 17 Accounts payable and accrued expenses | 137,375. | 17 | 127,114. |
| | 18 Grants payable | | 18 | |
| | 19 Deferred revenue | | 19 | |
| | 20 Tax-exempt bond liabilities | | 20 | |
| | 21 Escrow or custodial account liability. Complete Part IV of Schedule D | | 21 | |
| | 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons | | 22 | |
| | 23 Secured mortgages and notes payable to unrelated third parties | | 23 | |
| | 24 Unsecured notes and loans payable to unrelated third parties | 289,582. | 24 | |
| | 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D | | 25 | |
| | 26 Total liabilities. Add lines 17 through 25 | 426,957. | 26 | 127,114. |
| Net Assets or Fund Balances | Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33. | | | |
| | 27 Net assets without donor restrictions | 3,550,834. | 27 | 4,502,424. |
| | 28 Net assets with donor restrictions | 5,415,507. | 28 | 7,698,764. |
| | Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33. | | | |
| | 29 Capital stock or trust principal, or current funds | | 29 | |
| | 30 Paid-in or capital surplus, or land, building, or equipment fund | | 30 | |
| | 31 Retained earnings, endowment, accumulated income, or other funds | | 31 | |
| | 32 Total net assets or fund balances | 8,966,341. | 32 | 12,201,188. |
| | 33 Total liabilities and net assets/fund balances | 9,393,298. | 33 | 12,328,302. |

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

| | | | |
|----|--|----|-------------|
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 10,529,803. |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 7,287,546. |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | 3,242,257. |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | 8,966,341. |
| 5 | Net unrealized gains (losses) on investments | 5 | |
| 6 | Donated services and use of facilities | 6 | |
| 7 | Investment expenses | 7 | |
| 8 | Prior period adjustments | 8 | |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | -7,410. |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B)) | 10 | 12,201,188. |

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

| | Yes | No |
|--|-----|----|
| 1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other | | |
| If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O. | | |
| 2a Were the organization's financial statements compiled or reviewed by an independent accountant? | | X |
| If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: | | |
| <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis | | |
| b Were the organization's financial statements audited by an independent accountant? | X | |
| If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: | | |
| <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis | | |
| c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? | X | |
| If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O. | | |
| 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? | | X |
| b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits | | |

Form 990 (2021)

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

| Calendar year (or fiscal year beginning in) ▶ | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total |
|--|----------|----------|----------|----------|-----------|-----------|
| 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | 3472119. | 7668366. | 8498803. | 4068100. | 10521129. | 34228517. |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 4 Total. Add lines 1 through 3 | 3472119. | 7668366. | 8498803. | 4068100. | 10521129. | 34228517. |
| 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) | | | | | | 14691537. |
| 6 Public support. Subtract line 5 from line 4. | | | | | | 19536980. |

Section B. Total Support

| Calendar year (or fiscal year beginning in) ▶ | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total |
|---|----------|----------|----------|----------|-----------|--------------------------|
| 7 Amounts from line 4 | 3472119. | 7668366. | 8498803. | 4068100. | 10521129. | 34228517. |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | 7,393. | 18,271. | 6,447. | 2,637. | 4,706. | 39,454. |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on | | | | | | |
| 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | 1,121. | 560. | | 2,790. | 3,376. | 7,847. |
| 11 Total support. Add lines 7 through 10 | | | | | | 34275818. |
| 12 Gross receipts from related activities, etc. (see instructions) | | | | | 12 | 4,740. |
| 13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here | | | | | | <input type="checkbox"/> |

Section C. Computation of Public Support Percentage

| | | | |
|---|---------------------------------------|-------|---|
| 14 Public support percentage for 2021 (line 6, column (f), divided by line 11, column (f)) | 14 | 57.00 | % |
| 15 Public support percentage from 2020 Schedule A, Part II, line 14 | 15 | 54.73 | % |
| 16a 33 1/3% support test - 2021. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization | ▶ <input checked="" type="checkbox"/> | | |
| b 33 1/3% support test - 2020. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization | ▶ <input type="checkbox"/> | | |
| 17a 10% -facts-and-circumstances test - 2021. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization | ▶ <input type="checkbox"/> | | |
| b 10% -facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization | ▶ <input type="checkbox"/> | | |
| 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions | ▶ <input type="checkbox"/> | | |

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Table with 7 columns: (a) 2017, (b) 2018, (c) 2019, (d) 2020, (e) 2021, (f) Total. Rows include: 1 Gifts, grants, contributions, and membership fees received; 2 Gross receipts from admissions; 3 Gross receipts from activities that are not an unrelated trade or business; 4 Tax revenues levied for the organization's benefit; 5 The value of services or facilities furnished by a governmental unit; 6 Total; 7a Amounts included on lines 1, 2, and 3 received from disqualified persons; 7b Amounts included on lines 2 and 3 received from other than disqualified persons; 8 Public support.

Section B. Total Support

Table with 7 columns: (a) 2017, (b) 2018, (c) 2019, (d) 2020, (e) 2021, (f) Total. Rows include: 9 Amounts from line 6; 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources; 10b Unrelated business taxable income; 11 Net income from unrelated business activities not included on line 10b; 12 Other income; 13 Total support.

14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here

Section C. Computation of Public Support Percentage

Table with 2 columns: Description, Percentage. Row 15: Public support percentage for 2021; Row 16: Public support percentage from 2020 Schedule A, Part III, line 15.

Section D. Computation of Investment Income Percentage

Table with 2 columns: Description, Percentage. Row 17: Investment income percentage for 2021; Row 18: Investment income percentage from 2020 Schedule A, Part III, line 17.

19a 33 1/3% support tests - 2021. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization
19b 33 1/3% support tests - 2020. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization
20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

| | Yes | No |
|--|-----|----|
| 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i> | | |
| 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i> | | |
| 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i> | | |
| b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i> | | |
| c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i> | | |
| 4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i> | | |
| b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i> | | |
| c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i> | | |
| 5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i> | | |
| b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? | | |
| c Substitutions only. Was the substitution the result of an event beyond the organization's control? | | |
| 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i> | | |
| 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990).</i> | | |
| 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? <i>If "Yes," complete Part I of Schedule L (Form 990).</i> | | |
| 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i> | | |
| b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i> | | |
| c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i> | | |
| 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i> | | |
| b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i> | | |

Part IV Supporting Organizations (continued)

| | Yes | No |
|--|-----|----|
| 11 Has the organization accepted a gift or contribution from any of the following persons? | | |
| a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization? | | |
| b A family member of a person described on line 11a above? | | |
| c A 35% controlled entity of a person described on line 11a or 11b above? <i>If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.</i> | | |
| 11a | | |
| 11b | | |
| 11c | | |

Section B. Type I Supporting Organizations

| | Yes | No |
|---|-----|----|
| 1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i> | | |
| 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.</i> | | |
| 1 | | |
| 2 | | |

Section C. Type II Supporting Organizations

| | Yes | No |
|--|-----|----|
| 1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i> | | |
| 1 | | |

Section D. All Type III Supporting Organizations

| | Yes | No |
|---|-----|----|
| 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? | | |
| 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i> | | |
| 3 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i> | | |
| 1 | | |
| 2 | | |
| 3 | | |

Section E. Type III Functionally Integrated Supporting Organizations

| | | | |
|---|--|--|--|
| 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). | | | |
| a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below. | | | |
| b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below. | | | |
| c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions). | | | |
| 2 Activities Test. Answer lines 2a and 2b below. | | | |
| a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i> | | | |
| b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i> | | | |
| 3 Parent of Supported Organizations. Answer lines 3a and 3b below. | | | |
| a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No" provide details in Part VI.</i> | | | |
| b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i> | | | |
| 2a | | | |
| 2b | | | |
| 3a | | | |
| 3b | | | |

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in Part VI*). See instructions.
All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

| Section A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
|---------------------------------|--|----------------|-----------------------------|
| 1 | Net short-term capital gain | 1 | |
| 2 | Recoveries of prior-year distributions | 2 | |
| 3 | Other gross income (see instructions) | 3 | |
| 4 | Add lines 1 through 3. | 4 | |
| 5 | Depreciation and depletion | 5 | |
| 6 | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 | |
| 7 | Other expenses (see instructions) | 7 | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | |

| Section B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
|----------------------------------|---|----------------|-----------------------------|
| 1 | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | | |
| a | Average monthly value of securities | 1a | |
| b | Average monthly cash balances | 1b | |
| c | Fair market value of other non-exempt-use assets | 1c | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | |
| e | Discount claimed for blockage or other factors (<i>explain in detail in Part VI</i>): | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | |
| 3 | Subtract line 2 from line 1d. | 3 | |
| 4 | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions). | 4 | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | |
| 6 | Multiply line 5 by 0.035. | 6 | |
| 7 | Recoveries of prior-year distributions | 7 | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | |

| Section C - Distributable Amount | | | Current Year |
|----------------------------------|---|---|--------------|
| 1 | Adjusted net income for prior year (from Section A, line 8, column A) | 1 | |
| 2 | Enter 0.85 of line 1. | 2 | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, column A) | 3 | |
| 4 | Enter greater of line 2 or line 3. | 4 | |
| 5 | Income tax imposed in prior year | 5 | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions). | 6 | |
| 7 | <input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions). | | |

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

| Section D - Distributions | | Current Year |
|----------------------------------|---|---------------------|
| 1 | Amounts paid to supported organizations to accomplish exempt purposes | 1 |
| 2 | Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity | 2 |
| 3 | Administrative expenses paid to accomplish exempt purposes of supported organizations | 3 |
| 4 | Amounts paid to acquire exempt-use assets | 4 |
| 5 | Qualified set-aside amounts (prior IRS approval required - <i>provide details in Part VI</i>) | 5 |
| 6 | Other distributions (<i>describe in Part VI</i>). See instructions. | 6 |
| 7 | Total annual distributions. Add lines 1 through 6. | 7 |
| 8 | Distributions to attentive supported organizations to which the organization is responsive (<i>provide details in Part VI</i>). See instructions. | 8 |
| 9 | Distributable amount for 2021 from Section C, line 6 | 9 |
| 10 | Line 8 amount divided by line 9 amount | 10 |

| Section E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2021 | (iii) Distributable Amount for 2021 |
|--|-------------------------------------|---|--|
| 1 Distributable amount for 2021 from Section C, line 6 | | | |
| 2 Underdistributions, if any, for years prior to 2021 (reasonable cause required - <i>explain in Part VI</i>). See instructions. | | | |
| 3 Excess distributions carryover, if any, to 2021 | | | |
| a From 2016 | | | |
| b From 2017 | | | |
| c From 2018 | | | |
| d From 2019 | | | |
| e From 2020 | | | |
| f Total of lines 3a through 3e | | | |
| g Applied to underdistributions of prior years | | | |
| h Applied to 2021 distributable amount | | | |
| i Carryover from 2016 not applied (see instructions) | | | |
| j Remainder. Subtract lines 3g, 3h, and 3i from line 3f. | | | |
| 4 Distributions for 2021 from Section D, line 7: \$ | | | |
| a Applied to underdistributions of prior years | | | |
| b Applied to 2021 distributable amount | | | |
| c Remainder. Subtract lines 4a and 4b from line 4. | | | |
| 5 Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions. | | | |
| 6 Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions. | | | |
| 7 Excess distributions carryover to 2022. Add lines 3j and 4c. | | | |
| 8 Breakdown of line 7: | | | |
| a Excess from 2017 | | | |
| b Excess from 2018 | | | |
| c Excess from 2019 | | | |
| d Excess from 2020 | | | |
| e Excess from 2021 | | | |

Schedule A (Form 990) 2021

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Horizontal lines for supplemental information.

Schedule B
(Form 990)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990 or Form 990-PF.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Name of the organization

MIRACLEFEET

Employer identification number

27-3764203

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)(3) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

| | |
|--|---|
| Name of organization MIRACLEFEET | Employer identification number 27-3764203 |
|--|---|

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
|------------|-----------------------------------|----------------------------|---|
| 1 | <hr/> <hr/> <hr/> | \$ <u>2,965,251.</u> | Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |
| 2 | <hr/> <hr/> <hr/> | \$ <u>1,271,209.</u> | Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |
| 3 | <hr/> <hr/> <hr/> | \$ <u>1,184,399.</u> | Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |
| 4 | <hr/> <hr/> <hr/> | \$ <u>1,000,000.</u> | Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |
| 5 | <hr/> <hr/> <hr/> | \$ <u>512,021.</u> | Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |
| 6 | <hr/> <hr/> <hr/> | \$ <u>450,588.</u> | Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |

| | |
|--|---|
| Name of organization MIRACLEFEET | Employer identification number 27-3764203 |
|--|---|

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
|-------------------------|-----------------------------------|----------------------------|---|
| 7 | _____ _____ _____ | \$ <u>388,789.</u> | Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |
| 8 | _____ _____ _____ | \$ <u>289,582.</u> | Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |
| 9 | _____ _____ _____ | \$ <u>235,000.</u> | Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |
| 10 | _____ _____ _____ | \$ <u>222,394.</u> | Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |
| _____ _____ _____ | _____ _____ _____ | \$ _____ | Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |
| _____ _____ _____ | _____ _____ _____ | \$ _____ | Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |

| | |
|--|---|
| Name of organization MIRACLEFEET | Employer identification number 27-3764203 |
|--|---|

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
|------------------------------|--|---|----------------------|
| | | \$ _____ | _____ |
| | | \$ _____ | _____ |
| | | \$ _____ | _____ |
| | | \$ _____ | _____ |
| | | \$ _____ | _____ |
| | | \$ _____ | _____ |
| | | \$ _____ | _____ |

| | |
|--|---|
| Name of organization MIRACLEFEET | Employer identification number 27-3764203 |
|--|---|

Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of **\$1,000 or less** for the year. (Enter this info. once.) ▶ \$ _____
Use duplicate copies of Part III if additional space is needed.

| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held |
|---|---------------------|--|-------------------------------------|
| | | | |
| (e) Transfer of gift | | | |
| Transferee's name, address, and ZIP + 4 | | Relationship of transferor to transferee | |
| | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held |
| | | | |
| (e) Transfer of gift | | | |
| Transferee's name, address, and ZIP + 4 | | Relationship of transferor to transferee | |
| | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held |
| | | | |
| (e) Transfer of gift | | | |
| Transferee's name, address, and ZIP + 4 | | Relationship of transferor to transferee | |
| | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held |
| | | | |
| (e) Transfer of gift | | | |
| Transferee's name, address, and ZIP + 4 | | Relationship of transferor to transferee | |
| | | | |

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization MIRACLEFEET Employer identification number 27-3764203

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include total number at end of year, aggregate value of contributions, grants, and end of year, and two Yes/No questions regarding donor property and grant fund usage.

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include purpose(s) of conservation easements, lines 2a-2d, number of easements modified, states where located, monitoring policy, staff hours, expenses, and requirements of section 170(h)(4)(B)(i).

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include 1a) text of footnote for art collection, 1b) amounts for art collection, and 2) amounts for art collection for financial gain.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule D (Form 990) 2021

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):
- a Public exhibition
 - b Scholarly research
 - c Preservation for future generations
 - d Loan or exchange program
 - e Other _____
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|---------------------------------|--------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

| | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
|--|------------------|----------------|--------------------|----------------------|---------------------|
| 1a Beginning of year balance | | | | | |
| b Contributions | | | | | |
| c Net investment earnings, gains, and losses | | | | | |
| d Grants or scholarships | | | | | |
| e Other expenditures for facilities and programs | | | | | |
| f Administrative expenses | | | | | |
| g End of year balance | | | | | |

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment _____%
 - b Permanent endowment _____%
 - c Term endowment _____%
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|---|--------|----|
| (i) Unrelated organizations | 3a(i) | |
| (ii) Related organizations | 3a(ii) | |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? <input type="checkbox"/> | 3b | |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|--|--------------------------------------|---------------------------------|------------------------------|----------------|
| 1a Land | | | | |
| b Buildings | | | | |
| c Leasehold improvements | | | | |
| d Equipment | | 152,782. | 101,920. | 50,862. |
| e Other | | 86,983. | 57,763. | 29,220. |
| Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.) | | | | 80,082. |

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|---|----------------|---|
| (1) Financial derivatives | | |
| (2) Closely held equity interests | | |
| (3) Other | | |
| (A) | | |
| (B) | | |
| (C) | | |
| (D) | | |
| (E) | | |
| (F) | | |
| (G) | | |
| (H) | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶ | | |

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|---|----------------|---|
| (1) | | |
| (2) | | |
| (3) | | |
| (4) | | |
| (5) | | |
| (6) | | |
| (7) | | |
| (8) | | |
| (9) | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ | | |

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| (a) Description | (b) Book value |
|---|----------------|
| (1) | |
| (2) | |
| (3) | |
| (4) | |
| (5) | |
| (6) | |
| (7) | |
| (8) | |
| (9) | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶ | |

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

| 1. (a) Description of liability | (b) Book value |
|---|----------------|
| (1) Federal income taxes | |
| (2) | |
| (3) | |
| (4) | |
| (5) | |
| (6) | |
| (7) | |
| (8) | |
| (9) | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶ | |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ...

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

| | | | |
|----------|--|-----------|-------------|
| 1 | Total revenue, gains, and other support per audited financial statements | 1 | 10,737,320. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | |
| a | Net unrealized gains (losses) on investments | 2a | |
| b | Donated services and use of facilities | 2b | 142,805. |
| c | Recoveries of prior year grants | 2c | |
| d | Other (Describe in Part XIII.) | 2d | 64,712. |
| e | Add lines 2a through 2d | 2e | 207,517. |
| 3 | Subtract line 2e from line 1 | 3 | 10,529,803. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | |
| a | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | |
| b | Other (Describe in Part XIII.) | 4b | |
| c | Add lines 4a and 4b | 4c | 0. |
| 5 | Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.) | 5 | 10,529,803. |

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

| | | | |
|----------|---|-----------|------------|
| 1 | Total expenses and losses per audited financial statements | 1 | 7,458,450. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | |
| a | Donated services and use of facilities | 2a | 142,805. |
| b | Prior year adjustments | 2b | |
| c | Other losses | 2c | |
| d | Other (Describe in Part XIII.) | 2d | 28,099. |
| e | Add lines 2a through 2d | 2e | 170,904. |
| 3 | Subtract line 2e from line 1 | 3 | 7,287,546. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | |
| a | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | |
| b | Other (Describe in Part XIII.) | 4b | |
| c | Add lines 4a and 4b | 4c | 0. |
| 5 | Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.) | 5 | 7,287,546. |

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

FOR THE YEAR ENDED JUNE 30, 2022, MIRACLEFEET HAS DOCUMENTED ITS CONSIDERATION OF FASB ASC 740-10, INCOME TAXES, THAT PROVIDES GUIDANCE FOR REPORTING UNCERTAINTY IN INCOME TAXES AND HAS DETERMINED THAT NO MATERIAL UNCERTAIN TAX POSITIONS QUALIFY FOR EITHER RECOGNITION OR DISCLOSURE IN THE CONSOLIDATED FINANCIAL STATEMENTS.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

REVENUE OF RELATED ENTITY INCLUDED IN CONSOLIDATED FINANCIAL STATEMENTS AND EXCLUDED FROM REVENUE ON FORM 990, PART VIII. 59,058.
LOSS ON DISPOSAL REPORTED AS OTHER ITEM ON THE CONSOLIDATED FINANCIAL STATEMENTS AND NETTED AGAINST REVENUE ON FORM 990,

Part XIII Supplemental Information (continued)

PART VIII, LINE 7B. 914.

COST OF GOODS SOLD REPORTED AS AN EXPENSE ON PART IX AND NETTED

AGAINST REVENUE ON FORM 990, PART VIII, LINE 10B. 4,740.

TOTAL TO SCHEDULE D, PART XI, LINE 2D 64,712.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

EXPENSES OF RELATED ENTITY INCLUDED IN CONSOLIDATED FINANCIAL STATEMENTS

AND EXCLUDED FROM EXPENSES ON FORM 990, PART IX. 23,359.

COST OF GOODS SOLD REPORTED AS AN EXPENSE ON PART IX AND NETTED

AGAINST REVENUE ON FORM 990, PART VIII, LINE 10B. 4,740.

TOTAL TO SCHEDULE D, PART XII, LINE 2D 28,099.

**SCHEDULE F
(Form 990)**

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public
Inspection

Name of the organization

MIRACLEFEET

Employer identification number

27-3764203

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? **Yes** **No**

2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

| (a) Region | (b) Number of offices in the region | (c) Number of employees, agents, and independent contractors in the region | (d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in the region | (f) Total expenditures for and investments in the region |
|---|-------------------------------------|--|--|--|--|
| CENTRAL AMERICA AND THE CARIBBEAN | 0 | 0 | GRANTS TO RECIPIENTS LOCATED IN REGION | | 97,870. |
| CENTRAL AMERICA AND THE CARIBBEAN | 0 | 2 | PROGRAM SERVICES | PROVIDING TREATMENT TO CHILDREN BORN WITH CLUBFOOT AND TRAINING TO MEDICAL PROFESSIONALS | 46,321. |
| EAST ASIA AND THE PACIFIC | 0 | 0 | GRANTS TO RECIPIENTS LOCATED IN REGION | | 419,609. |
| EAST ASIA AND THE PACIFIC | 0 | 6 | PROGRAM SERVICES | PROVIDING TREATMENT TO CHILDREN BORN WITH CLUBFOOT AND TRAINING TO MEDICAL PROFESSIONALS | 200,278. |
| EUROPE | 0 | 0 | GRANTS TO RECIPIENTS LOCATED IN REGION | | 90,684. |
| EUROPE | 0 | 1 | PROGRAM SERVICES | PROVIDING TREATMENT TO CHILDREN BORN WITH CLUBFOOT AND TRAINING TO MEDICAL PROFESSIONALS | 26,109. |
| EUROPE | 0 | 0 | FUNDRAISING | | 45,697. |
| MIDDLE EAST AND NORTH AFRICA | 0 | 0 | GRANTS TO RECIPIENTS LOCATED IN REGION | | 69,594. |
| 3 a Subtotal | 0 | 9 | | | 996,162. |
| b Total from continuation sheets to Part I | 0 | 26 | | | 3,501,071. |
| c Totals (add lines 3a and 3b) | 0 | 35 | | | 4,497,233. |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2021

Part I Continuation of Activities per Region. (Schedule F (Form 990), Part I, line 3)

| (a) Region | (b) Number of offices in the region | (c) Number of employees or agents in region | (d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for region |
|------------------------------|-------------------------------------|---|--|--|-----------------------------------|
| MIDDLE EAST AND NORTH AFRICA | 0 | 1 | PROGRAM SERVICES | PROVIDING TREATMENT TO CHILDREN BORN WITH CLUBFOOT AND TRAINING TO MEDICAL PROFESSIONALS | 46,143. |
| SOUTH AMERICA | 0 | 0 | GRANTS TO RECIPIENTS LOCATED IN REGION | | 183,479. |
| SOUTH AMERICA | 0 | 5 | PROGRAM SERVICES | PROVIDING TREATMENT TO CHILDREN BORN WITH CLUBFOOT AND TRAINING TO MEDICAL PROFESSIONALS | 69,302. |
| SOUTH ASIA | 0 | 0 | GRANTS TO RECIPIENTS LOCATED IN REGION | | 642,797. |
| SOUTH ASIA | 0 | 2 | PROGRAM SERVICE | PROVIDING TREATMENT TO CHILDREN BORN WITH CLUBFOOT AND TRAINING TO MEDICAL PROFESSIONALS | 40,608. |
| SOUTH ASIA | 0 | 1 | FUNDRAISING | | 8,683. |
| SUB-SAHARAN AFRICA | 0 | 0 | GRANTS TO RECIPIENTS LOCATED IN REGION | | 1,846,167. |
| SUB-SAHARAN AFRICA | 0 | 13 | PROGRAM SERVICES | PROVIDING TREATMENT TO CHILDREN BORN WITH CLUBFOOT AND TRAINING TO MEDICAL PROFESSIONALS | 604,958. |
| SUB-SAHARAN AFRICA | 0 | 2 | FUNDRAISING | | 34,101. |
| NORTH AMERICA | 0 | 1 | PROGRAM SERVICES | PROVIDING TREATMENT TO CHILDREN BORN WITH CLUBFOOT AND TRAINING TO MEDICAL PROFESSIONALS | 24,201. |
| Totals | | | | | |

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of noncash assistance | (h) Description of noncash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
|-------------------------------|--|-----------------------------------|---|--------------------------|---------------------------------|----------------------------------|---------------------------------------|---|
| | | CENTRAL AMERICA AND THE CARIBBEAN | TO FUND CLUBFOOT TREATMENT IN GUATEMALA | 33,573. | WIRE | 0. | | |
| | | CENTRAL AMERICA AND THE CARIBBEAN | TO FUND CLUBFOOT TREATMENT IN NICARAGUA | 61,629. | WIRE | 2,016. | CLUBFOOT BRACES | FMV |
| | | EAST ASIA AND THE PACIFIC | TO FUND CLUBFOOT TREATMENT IN CAMBODIA | 54,576. | WIRE | 20,835. | CLUBFOOT BRACES | FMV |
| | | EAST ASIA AND THE PACIFIC | TO FUND CLUBFOOT TREATMENT IN INDONESIA | 58,471. | WIRE | 2,104. | CLUBFOOT BRACES | FMV |
| | | EAST ASIA AND THE PACIFIC | TO FUND CLUBFOOT TREATMENT IN INDONESIA | 14,677. | WIRE | 0. | | |
| | | EAST ASIA AND THE PACIFIC | TO FUND CLUBFOOT TREATMENT IN MYANMAR | 6,748. | WIRE | 0. | | |
| | | EAST ASIA AND THE PACIFIC | TO FUND CLUBFOOT TREATMENT IN PHILIPPINES | 212,058. | WIRE | 50,140. | CLUBFOOT BRACES | FMV |
| | | EUROPE | REHABILITATION EDUCATIONAL INITIATIVES & RESEARCH | 89,825. | WIRE | 179. | CLUBFOOT BRACES | FMV |

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter **36**

3 Enter total number of other organizations or entities **0**

| Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1) | | | | | | | | |
|---|---|------------------------------|--|---------------------------------|--|--|---|--|
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | MIDDLE EAST AND NORTH AFRICA | TO FUND CLUBFOOT TREATMENT IN MOROCCO | 58,567. | WIRE | 10,988. | CLUBFOOT BRACES | FMV |
| | | SOUTH AMERICA | TO FUND CLUBFOOT TREATMENT IN BOLIVIA | 7,385. | WIRE | 0. | | |
| | | SOUTH AMERICA | TO FUND CLUBFOOT TREATMENT IN ECUADOR | 49,089. | WIRE | 6,596. | CLUBFOOT BRACES | FMV |
| | | SOUTH AMERICA | TO FUND CLUBFOOT TREATMENT IN PARAGUAY | 43,325. | WIRE | 30,392. | CLUBFOOT BRACES | FMV |
| | | SOUTH AMERICA | TO FUND CLUBFOOT TREATMENT IN PERU | 34,849. | WIRE | 7,187. | CLUBFOOT BRACES | FMV |
| | | SOUTH ASIA | TO FUND CLUBFOOT TREATMENT IN BANGLADESH | 186,843. | WIRE | 0. | | |
| | | SOUTH ASIA | TO FUND CLUBFOOT TREATMENT IN INDIA | 113,181. | WIRE | 0. | | |
| | | SOUTH ASIA | TO FUND CLUBFOOT TREATMENT IN NEPAL | 229,329. | WIRE | 0. | | |
| | | SOUTH ASIA | TO FUND CLUBFOOT TREATMENT IN SRI LANKA | 84,826. | WIRE | 25,935. | CLUBFOOT BRACES | FMV |

| Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1) | | | | | | | | |
|--|--|--------------------|---|--------------------------|---------------------------------|-----------------------------------|--|---|
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | SUB-SAHARAN AFRICA | TO FUND CLUBFOOT TREATMENT IN GAMBIA | 31,026. | WIRE | 0. | | |
| | | SUB-SAHARAN AFRICA | TO FUND CLUBFOOT TREATMENT IN GUINEA | 36,280. | WIRE | 0. | | |
| | | SUB-SAHARAN AFRICA | TO FUND CLUBFOOT TREATMENT IN GUINEA BISSAU | 12,992. | WIRE | 2,842. | CLUBFOOT BRACES | FMV |
| | | SUB-SAHARAN AFRICA | TO FUND CLUBFOOT TREATMENT IN LIBERIA | 129,206. | WIRE | 12,952. | CLUBFOOT BRACES | FMV |
| | | SUB-SAHARAN AFRICA | TO FUND CLUBFOOT TREATMENT IN MADAGASCAR | 148,947. | WIRE | 22,679. | CLUBFOOT BRACES | FMV |
| | | SUB-SAHARAN AFRICA | TO FUND CLUBFOOT TREATMENT IN MALI | 65,098. | WIRE | 16,220. | CLUBFOOT BRACES | FMV |
| | | SUB-SAHARAN AFRICA | TO FUND CLUBFOOT TREATMENT IN NIGERIA | 27,444. | WIRE | 22,505. | CLUBFOOT BRACES | FMV |
| | | SUB-SAHARAN AFRICA | TO FUND CLUBFOOT TREATMENT IN NIGERIA | 129,975. | WIRE | 11,450. | CLUBFOOT BRACES | FMV |
| | | SUB-SAHARAN AFRICA | TO FUND CLUBFOOT TREATMENT IN REPUBLIC OF THE CONGO | 48,263. | WIRE | 0. | | |

| Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1) | | | | | | | | |
|--|--|--------------------|--|--------------------------|---------------------------------|-----------------------------------|--|---|
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | SUB-SAHARAN AFRICA | TO FUND CLUBFOOT TREATMENT IN SENEGAL | 68,608. | WIRE | 6,995. | CLUBFOOT BRACES | FMV |
| | | SUB-SAHARAN AFRICA | TO FUND CLUBFOOT TREATMENT IN SIERRA LEONE | 75,661. | WIRE | 0. | | |
| | | SUB-SAHARAN AFRICA | TO FUND CLUBFOOT TREATMENT IN SOMALIA | 12,075. | WIRE | 14,934. | CLUBFOOT BRACES | FMV |
| | | SUB-SAHARAN AFRICA | TO FUND CLUBFOOT TREATMENT IN SOUTH SUDAN | 30,186. | WIRE | 0. | | |
| | | SUB-SAHARAN AFRICA | TO FUND CLUBFOOT TREATMENT IN TANZANIA | 80,667. | WIRE | 0. | | |
| | | SUB-SAHARAN AFRICA | TO FUND CLUBFOOT TREATMENT IN TANZANIA | 65,723. | WIRE | 0. | | |
| | | SUB-SAHARAN AFRICA | TO FUND CLUBFOOT TREATMENT IN TANZANIA | 371,189. | WIRE | 0. | | |
| | | SUB-SAHARAN AFRICA | TO FUND CLUBFOOT TREATMENT IN UGANDA | 222,590. | WIRE | 0. | | |
| | | SUB-SAHARAN AFRICA | TO FUND CLUBFOOT TREATMENT IN ZIMBABWE | 178,174. | WIRE | 0. | | |

Part IV Foreign Forms

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* Yes No

- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* Yes No

- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)* Yes No

- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)* Yes No

- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* Yes No

- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)* Yes No

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART I, LINE 2:

MIRACLEFEET RECEIVES QUARTERLY NARRATIVES AND EXPENSE REPORTS FROM ALL ENTITIES RECEIVING FUNDS. THESE ARE COMPARED TO THE DESCRIBED USES OF FUNDS IN THE GRANT AGREEMENTS. ANY DISCREPANCIES IN USE OF FUNDS ARE FOLLOWED UP UPON BY PROGRAM STAFF. MIRACLEFEET MAY AUDIT PROGRAM PARTNERS' RECEIPTS AND ACCOUNTING AT ANY TIME, AND GENERALLY AUDITS 10% OF RECEIPTS EACH QUARTER. IN ADDITION, THE NUMBERS OF CHILDREN TREATED (WHICH IS THE PRIMARY PURPOSE OF MIRACLEFEET'S FUNDING) ARE MONITORED THROUGH USE OF THE PATIENT DATABASE ON A MONTHLY BASIS.

**SCHEDULE J
(Form 990)**

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
 ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ▶ Attach to Form 990.
 ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization

MIRACLEFEET

Employer identification number

27-3764203

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|--|--|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|---|---|
| <input type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract |
| <input type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input checked="" type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
- b** Participate in or receive payment from a supplemental nonqualified retirement plan?
- c** Participate in or receive payment from an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

| | Yes | No |
|-----------|-----|-------------------------------------|
| 1b | | |
| 2 | | |
| 4a | | <input checked="" type="checkbox"/> |
| 4b | | <input checked="" type="checkbox"/> |
| 4c | | <input checked="" type="checkbox"/> |
| 5a | | <input checked="" type="checkbox"/> |
| 5b | | <input checked="" type="checkbox"/> |
| 6a | | <input checked="" type="checkbox"/> |
| 6b | | <input checked="" type="checkbox"/> |
| 7 | | <input checked="" type="checkbox"/> |
| 8 | | <input checked="" type="checkbox"/> |
| 9 | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title | | (B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation | | | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) reported as deferred on prior Form 990 |
|--|------|--|-------------------------------------|-------------------------------------|--|-------------------------|---------------------------------|---|
| | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | | | | |
| (1) CHESCA COLLOREDO-MANSFELD CHIEF EXECUTIVE OFFICER | (i) | 185,903. | 0. | 0. | 6,850. | 7,314. | 200,067. | 0. |
| | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (2) DAPHNE SORENSEN PRESIDENT | (i) | 163,687. | 0. | 0. | 5,474. | 3,323. | 172,484. | 0. |
| | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |

**SCHEDULE M
(Form 990)**

Noncash Contributions

OMB No. 1545-0047

2021

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

- ▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
- ▶ Attach to Form 990.
- ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization **MIRACLEFEET** Employer identification number **27-3764203**

| Part I | Types of Property | | | |
|--------|---|---|--|---|
| | (a) Check if applicable | (b) Number of contributions or items contributed | (c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g | (d) Method of determining noncash contribution amounts |
| 1 | Art - Works of art | | | |
| 2 | Art - Historical treasures | | | |
| 3 | Art - Fractional interests | | | |
| 4 | Books and publications | | | |
| 5 | Clothing and household goods | | | |
| 6 | Cars and other vehicles | | | |
| 7 | Boats and planes | | | |
| 8 | Intellectual property | | | |
| 9 | Securities - Publicly traded | X | 6 | 39,731. FMV |
| 10 | Securities - Closely held stock | | | |
| 11 | Securities - Partnership, LLC, or trust interests | | | |
| 12 | Securities - Miscellaneous | | | |
| 13 | Qualified conservation contribution - Historic structures | | | |
| 14 | Qualified conservation contribution - Other | | | |
| 15 | Real estate - Residential | | | |
| 16 | Real estate - Commercial | | | |
| 17 | Real estate - Other | | | |
| 18 | Collectibles | | | |
| 19 | Food inventory | | | |
| 20 | Drugs and medical supplies | | | |
| 21 | Taxidermy | | | |
| 22 | Historical artifacts | | | |
| 23 | Scientific specimens | | | |
| 24 | Archeological artifacts | | | |
| 25 | Other (SUPPLIES) | X | 2 | 30. FMV |
| 26 | Other () | | | |
| 27 | Other () | | | |
| 28 | Other () | | | |

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part V, Donee Acknowledgement **29** **0**

| | Yes | No |
|---|-----|----|
| 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period? | | X |
| b If "Yes," describe the arrangement in Part II. | | |
| 31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? | X | |
| 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? | | X |
| b If "Yes," describe in Part II. | | |
| 33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II. | | |

Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, COLUMN (B):

THE NUMBER IN COLUMN (B) REPRESENTS THE NUMBER OF CONTRIBUTIONS RECEIVED.

SCHEDULE M, PART I, LINE 31:

MIRACLEFEET'S GIFT ACCEPTANCE POLICY WAS DEVELOPED TO ENSURE THAT ANY ACCEPTED GIFTS WILL ALLOW MIRACLEFEET TO MAINTAIN ITS INTEGRITY, IMPARTIALITY, AS WELL AS THE APPEARANCE OF IMPARTIALITY, AND TO MAINTAIN PUBLIC CONFIDENCE IN THE ORGANIZATION. WHEN CONSIDERING A GIFT, WE CONSIDER THE FOLLOWING FACTORS AS PART OF THE REVIEW PROCESS FOR FUNDING:

-VALUES: WHETHER THE ACCEPTANCE OF THE GIFT COMPROMISES ANY OF THE CORE VALUES OF MIRACLEFEET

-COMPATABILITY: WHETHER THERE IS COMPATABILITY BETWEEN THE INTENT OF THE DONOR AND MIRACLEFEET'S USE OF THE GIFT

-COMMITMENT: THE DONOR MUST DEMONSTRATE A COMMITMENT TO EFFECTIVELY TREATING CLUBFOOT ON A GLOBAL BASIS

-CREDIBILITY: WHETHER ACCEPTANCE OF THE GIFT DAMAGES THE REPUTATION OF MIRACLEFEET

-APPROPRIATENESS: WHETHER THE DONOR AND THE GIFT ARE APPROPRIATE GIVEN THEIR CONNECTIONS/GIVING HISTORY

-PRIMARY BENEFIT: WHETHER THE PRIMARY BENEFIT IS TO FURTHER MIRACLEFEET'S MISSION

-EFFECT ON FUTURE GIVING: WILL THE GIFT ENCOURAGE OR DISCOURAGE FUTURE GIFTS

MIRACLEFEET'S BOARD OF DIRECTORS WILL CONVENE AS NEEDED TO REVIEW AND

Part II **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

MAKE DETERMINATIONS REGARDING A POTENTIAL GIFT(S). MIRACLEFEET
RESERVES THE RIGHT TO REFUSE ANY GIFT IT BELIEVES IS NOT IN THE BEST
INTEREST OF THE ORGANIZATION. ALL DECISIONS TO SOLICIT AND/OR ACCEPT
POTENTIALLY CONTROVERSIAL GIFTS WILL BE MADE BY THE BOARD OF DIRECTORS.

Multiple horizontal lines for supplemental information.

**SCHEDULE O
(Form 990)**

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Open to Public
Inspection

Name of the organization

MIRACLEFEET

Employer identification number

27-3764203

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

\$120,000 OVER THE LIFE OF THE CHILD. THE MIRACLEFEET MODEL IS DESIGNED FOR SUSTAINABILITY BY WORKING CLOSELY WITH MINISTRIES OF HEALTH AND PUBLIC HEALTH SYSTEMS, WITH A LONG-TERM GOAL OF TRANSITIONING PROGRAMS OVER TO LOCAL GOVERNMENTS.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

100% OF THE TREATMENT IS PROVIDED BY MIRACLEFEET'S LOCAL PARTNERS, PRIMARILY IN PUBLIC OR CHARITABLE HOSPITALS THAT PROVIDE CARE TO LOW-INCOME AND UNDERSERVED POPULATIONS. ALL MIRACLEFEET PARTNERS USE THE GOLD-STANDARD, NON-SURGICAL PONSETI METHOD OF TREATMENT. MIRACLEFEET FUNDS ARE USED TO PROVIDE MEDICAL SUPPLIES, ESPECIALLY FOOT ABDUCTION BRACES; CLINIC ASSISTANTS TO PROVIDE FOLLOW-UP AND PARENT EDUCATION; CAMPAIGNS TO EDUCATE THE GENERAL PUBLIC AND HEALTHCARE COMMUNITY ABOUT CLUBFOOT AND THE AVAILABILITY OF TREATMENT; AND ADVOCACY TO ENCOURAGE PUBLIC HEALTH SYSTEMS TO INTEGRATE CLUBFOOT MANAGEMENT INTO THEIR SERVICE OFFERINGS. ALL MIRACLEFEET PROGRAMS ARE DESIGNED TO ENSURE LONG-TERM SUSTAINABILITY BY WORKING CLOSELY WITH LOCAL MINISTRIES OF HEALTH, PUBLIC HOSPITALS AND LOCAL ORGANIZATIONS COMMITTED TO CHILDREN'S HEALTH AND PREVENTION OF DISABILITY.

SINCE BRACING IS SUCH A CRITICAL COMPONENT OF THE COST STRUCTURE AND SUCCESS OF TREATMENT, MIRACLEFEET PARTNERED WITH THE STANFORD UNIVERSITY DESIGN SCHOOL, SUNCAST, AND CLARKS SHOES TO DEVELOP A

LOW-COST, EASY-TO-USE BRACE THAT CAN BE PRODUCED EASILY AT SCALE AS THE

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2021

| | |
|--|---|
| Name of the organization MIRACLEFEET | Employer identification number 27-3764203 |
|--|---|

NEED FOR BRACES GROWS IN LOW-INCOME COUNTRIES. IN THE PAST FISCAL YEAR, MIRACLEFEET DISTRIBUTED OVER 18,000 PAIRS OF SHOES AND OVER 7,500 BARS (BRACE COMPONENTS) TO 26 COUNTRIES.

TRAINING IS CRITICAL FOR ATTAINING CONSISTENT QUALITY AND LONG-TERM SUSTAINABILITY. MIRACLEFEET HAS ADOPTED THE GLOBAL CLUBFOOT INITIATIVE'S AFRICA CLUBFOOT TRAINING PROGRAM (ACT), DEVELOPED BY THE UNIVERSITY OF OXFORD AND ENDORSED BY THE UK'S ROYAL COLLEGE OF SURGEONS, AS OUR STANDARD TRAINING CURRICULUM. IN THE PAST FISCAL YEAR, MIRACLEFEET RAN THREE TRAIN THE TRAINER (TTT) COURSES, THROUGH WHICH 27 NEW TRAINERS IN 13 COUNTRIES WERE EQUIPPED WITH THE SKILLS THEY NEED TO DELIVER HIGH-QUALITY, HANDS-ON PONSETI TRAINING TO THEIR PEERS. IN ADDITION TO TTTS, MIRACLEFEET PARTNERS DELIVERED 39 BASIC TRAININGS, 18 REFRESHER TRAININGS, AND 16 ADVANCED TRAININGS TO 566 CLINICIANS IN 28 COUNTRIES. A FURTHER 44 PARTICIPANTS COMPLETED THE ACT ONLINE BASIC COURSE. CLINICAL TRAINING IS SUPPLEMENTED BY TRAINING AND COACHING IN OTHER PROGRAMMATIC SKILLS SUCH AS COLLECTION AND USE OF DATA, MAPPING, STRATEGIC PLANNING, FINANCIAL MANAGEMENT, HR, PARENT EDUCATION AND EARLY IDENTIFICATION, OUTREACH, AND GOVERNMENT ADVOCACY.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:
REFERENCES FOR NEW AND EXPERIENCED PROVIDERS ALIKE.

IN THIS PAST FISCAL YEAR, A NEW SMS SYSTEM WAS LAUNCHED IN NIGERIA AND UGANDA, ALLOWING PATIENTS TO OPT IN FOR EDUCATIONAL MESSAGES AND APPOINTMENT REMINDERS, WITH A GOAL OF IMPROVING PARENTAL COMPLIANCE WITH TREATMENT PROTOCOLS, ESPECIALLY DURING THE BRACING PHASE OF TREATMENT.

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FORM 990, PART VI, SECTION B, LINE 11B:

EACH OF THE BOARD OF DIRECTORS RECEIVES AND REVIEWS AN ELECTRONIC COPY OF THE FORM 990 AND ALL ATTACHED SCHEDULES AT LEAST TWO WEEKS PRIOR TO THE INTERNAL REVENUE SERVICE FILING DATE. MEMBERS OF THE BOARD OF DIRECTORS ARE ENCOURAGED TO SUBMIT COMMENTS AND QUESTIONS VIA PHONE OR EMAIL, TO THE FINANCE COMMITTEE, AND/OR TO THE REPRESENTATIVE OF THE ACCOUNTING FIRM THAT PREPARED THE FORM 990. THE BOARD OF DIRECTORS RECEIVES A SUMMARY OF MATERIAL CHANGES ELECTRONICALLY, PRIOR TO FILING THE FINAL FORM 990. THE CHIEF EXECUTIVE OFFICER PROVIDES A SUMMARY REPORT ON THE ANNUAL FORM 990 TO THE FULL BOARD OF DIRECTORS AT ITS NEXT SCHEDULED MEETING.

FORM 990, PART VI, SECTION B, LINE 12C:

DIRECTORS ARE PROVIDED THE CONFLICT OF INTEREST POLICY ANNUALLY AND ARE REQUIRED TO DISCLOSE CONFLICTS AS EXPLAINED IN THE POLICY. DIRECTORS ARE ALSO ASKED TO SIGN A FORM INDICATING THEY HAVE READ IT AND AGREE TO DISCLOSE ANY CONFLICTS OF INTEREST. SIGNED COPIES ARE KEPT ON FILE.

AFTER DISCLOSURE OF THE FINANCIAL INTEREST AND ALL MATERIAL FACTS, AND AFTER ANY DISCUSSION WITH THE INTERESTED PERSON, HE/SHE LEAVES THE GOVERNING BOARD OR COMMITTEE MEETING WHILE THE DETERMINATION OF A CONFLICT OF INTEREST IS DISCUSSED AND VOTED UPON. THE REMAINING BOARD OR COMMITTEE MEMBERS DECIDES IF A CONFLICT OF INTEREST EXISTS.

AN INTERESTED PERSON IS ALLOWED TO MAKE A PRESENTATION AT THE GOVERNING BOARD OR COMMITTEE MEETING, BUT AFTER THE PRESENTATION, HE/SHE LEAVES THE MEETING DURING THE DISCUSSION OF, AND THE VOTE ON, THE TRANSACTION OR ARRANGEMENT INVOLVING THE POSSIBLE CONFLICT OF INTEREST. THE CHAIRPERSON OF

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THE GOVERNING BOARD OR COMMITTEE, IF APPROPRIATE, APPOINTS A DISINTERESTED PERSON OR COMMITTEE TO INVESTIGATE ALTERNATIVES TO THE PROPOSED TRANSACTION OR ARRANGEMENT. AFTER EXERCISING DUE DILIGENCE, THE GOVERNING BOARD OR COMMITTEE DETERMINES WHETHER THE ORGANIZATION CAN OBTAIN WITH REASONABLE EFFORTS A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT FROM A PERSON OR ENTITY THAT WOULD NOT GIVE RISE TO A CONFLICT OF INTEREST. IF A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT IS NOT REASONABLY POSSIBLE UNDER CIRCUMSTANCES NOT PRODUCING A CONFLICT OF INTEREST, THE GOVERNING BOARD OR COMMITTEE DETERMINES BY A MAJORITY VOTE OF THE DISINTERESTED DIRECTORS WHETHER THE TRANSACTION OR ARRANGEMENT IS IN THE ORGANIZATION'S BEST INTEREST, FOR ITS OWN BENEFIT, AND WHETHER IT IS FAIR AND REASONABLE. IN CONFORMITY WITH THE ABOVE DETERMINATION IT MAKES ITS DECISION AS TO WHETHER TO ENTER INTO THE TRANSACTION OR ARRANGEMENT.

IF THE GOVERNING BOARD OR COMMITTEE HAS REASONABLE CAUSE TO BELIEVE A MEMBER HAS FAILED TO DISCLOSE ACTUAL OR POSSIBLE CONFLICTS OF INTEREST, IT INFORMS THE MEMBER OF THE BASIS FOR SUCH BELIEF AND AFFORDS THE MEMBER AN OPPORTUNITY TO EXPLAIN THE ALLEGED FAILURE TO DISCLOSE. IF, AFTER HEARING THE MEMBER'S RESPONSE AND AFTER MAKING FURTHER INVESTIGATION AS WARRANTED BY THE CIRCUMSTANCES, THE GOVERNING BOARD OR COMMITTEE DETERMINES THE MEMBER HAS FAILED TO DISCLOSE AN ACTUAL OR POSSIBLE CONFLICT OF INTEREST, IT TAKES APPROPRIATE DISCIPLINARY AND CORRECTIVE ACTION.

FORM 990, PART VI, SECTION B, LINE 15A:

CHIEF EXECUTIVE OFFICER SALARIES FOR COMPARABLE ORGANIZATIONS WERE PROVIDED TO THE BOARD. THE CHAIR OF THE BOARD THEN RECOMMENDED A SALARY AND THE BOARD WENT INTO EXECUTIVE SESSION TO DISCUSS THE CHIEF EXECUTIVE OFFICER'S COMPENSATION, BEFORE VOTING AND APPROVAL. THE CHIEF EXECUTIVE OFFICER WAS

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NOT PART OF THIS PROCESS AND IT WAS DOCUMENTED IN SEPARATE MINUTES FOR THE SESSION. THE LAST COMPENSATION REVIEW TOOK PLACE JANUARY 2022.

FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:

AL, AR, CA, FL, GA, HI, IL, KS, KY, MD, MA, MI, MN, MS, NH, NJ, NM, NY, NC, OR, PA, RI, SC, TN, UT
VA, WV, WI

FORM 990, PART VI, SECTION C, LINE 19:

GOVERNING DOCUMENTS ARE AVAILABLE UPON REQUEST FROM THE ORGANIZATION BY EMAIL (INFO@MIRACLEFEET.ORG) OR BY WRITING TO MIRACLEFEET AT 107 CONNER DRIVE, SUITE 230, CHAPEL HILL, NC 27514

FORM 990, PART IX, LINE 11G, OTHER FEES:

TRANSLATION, RESEARCH AND ASSOCIATION DUES:

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| PROGRAM SERVICE EXPENSES | 59,942. |
| MANAGEMENT AND GENERAL EXPENSES | 510. |
| FUNDRAISING EXPENSES | 716. |
| TOTAL EXPENSES | 61,168. |

TREATMENT AND TRAINING:

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| PROGRAM SERVICE EXPENSES | 220,628. |
| MANAGEMENT AND GENERAL EXPENSES | 0. |
| FUNDRAISING EXPENSES | 0. |
| TOTAL EXPENSES | 220,628. |

INTERNATIONAL CONSULTANTS:

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| PROGRAM SERVICE EXPENSES | 643,750. |
| MANAGEMENT AND GENERAL EXPENSES | 0. |

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FUNDRAISING EXPENSES 0.

TOTAL EXPENSES 643,750.

MARKETING:

PROGRAM SERVICE EXPENSES 35,596.

MANAGEMENT AND GENERAL EXPENSES 0.

FUNDRAISING EXPENSES 83,056.

TOTAL EXPENSES 118,652.

OUTREACH AND EDUCATION:

PROGRAM SERVICE EXPENSES 67,632.

MANAGEMENT AND GENERAL EXPENSES 0.

FUNDRAISING EXPENSES 12,065.

TOTAL EXPENSES 79,697.

TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A 1,123,895.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

FOREIGN CURRENCY EXCHANGE LOSS -7,409.

ROUNDING -1.

TOTAL TO FORM 990, PART XI, LINE 9 -7,410.