



Changing lives **step by step**



miraclefeet

IMPACT REPORT 2022

CHANGING LIVES STEP BY STEP

Senegal

Chérif Kande, born in rural Kolda, was treated at age 10 at MiracleFeet's partner clinic in Dakar.



A bright spot

In today's world, it is easy to feel overwhelmed by the problems we face. Treating clubfoot is an exception.

Our mission provides a ray of hope in a complex world—hope that lives in rural villages in Senegal, in hilly regions of Nepal, in the urban centers of Brazil. It lives in children like Chérif (opposite) who adores riding his bike—something he and his family never believed would be possible due to his severe clubfoot.

Since receiving treatment at a clinic in Dakar last year, Chérif has not yet returned to the village where he was born—but word is traveling that the child everyone once believed would never walk is now riding a bike and running on two perfectly straight feet.

Correcting clubfoot won't solve all the world's problems, but—as Chérif's hopeful smile illustrates—this is a problem we can solve.

FRONT COVER CAPTION

Senegal | Gilbert, 2 years old, was fully treated for clubfoot at the Miraclefeet clinic in Yeumbeul.

Growing the movement

Evolving in order to deliver on our mission.

It has been a record-breaking year for MiracleFeet. We treated more children than any previous year and delivered our highest treatment quality to date—all made possible by our incredible donors who stepped up to provide more support than ever before.

Thanks to our efforts over the last 13 years, more than 70,000 children can walk, run, and experience the joys of childhood. **Deepest thanks to our donors, supporters, partners, and providers** for the critical roles you each played in making this possible.

The momentum we have is extraordinary proof that **MiracleFeet's model works exceptionally well, is scalable deep within countries, and is highly replicable across diverse and challenging geographies**—a trifecta that is astoundingly rare in the world of global health. We are more convinced than ever that with additional funding we can solve the problem of untreated clubfoot globally.



As impressive as the facts and figures are, we know that the real inspiration lies in the stories of realized dreams and transformed lives.

Waiswa, the father of a three-week-old Rahiim, wept after learning that his child would receive free treatment for a condition that had filled him with sadness and fear. Upon meeting him, he implored us to “go back and thank all the kind people who made this possible.” (Thank you on behalf of Waiswa from Kampala, Uganda!)

Silvia and Celva, twins from Paraguay, lived with untreated clubfoot for 23 years before learning about treatment availability at a community awareness event. Hearing this news, they immediately traveled to a clinic where they learned they were both candidates for Ponseti treatment. Celva is now in the casting phase, assisted by Silvia, who will begin treatment early next year. Both are ecstatic about the new life that awaits them.

Sushuvam's family was subjected to such severe stigma due to his clubfoot that they feared leaving their house. Fortunately, a community outreach officer working with MiracleFeet's partner in Nepal helped the family find care, and today Sushuvam is a joyful kid who loves racing with his friends (and he usually wins!).

While our focus remains on reaching the most under-served families, MiracleFeet continues to evolve, directing resources in new ways, such as local capacity building, high-level policy change, and market-based approaches in middle-income countries—all important components of our long-term strategy to **end untreated clubfoot globally in the next two decades.**



This thoughtful long-term planning extends to our leadership as well. Two years ago, MiracleFeet recruited Daphne as part of a succession plan. We are thrilled to announce that Daphne took over the reins as the new CEO of MiracleFeet in October 2022. Chesca will remain integrally involved, supporting the organization in her roles as a MiracleFeet board member and Strategic Advisor to the organization. While change can be challenging, the two of us are confident that the strong working relationship we have built, highly aligned strategic vision, and our shared passion for impact will ensure a smooth transition.

Thank you for making it possible for children to exercise their right to a simple treatment that, for \$500, enables them to run, walk, go to school, and live productive, healthy lives.

Chesca Colloredo-Mansfeld
Co-founder and outgoing CEO

Daphne de Souza Lima Sorensen
Former President and incoming CEO



CAPTIONS, CLOCKWISE FROM BOTTOM-LEFT

Uganda | Waiswa with his wife Alisha and their newborn son, Rahiim. **Nepal** | Sushuvam, 4 years old. **Paraguay** | Silvia and Celva, 23-year-old twins.

Honoring our leader

Ask anyone about Chesca Colloredo-Mansfeld and you're bound to hear the words “dedicated,” “committed,” “visionary,” and “energetic” again and again.

When Chesca co-founded MiracleFeet in 2010, she was motivated by a dream to change millions of lives. With a background in business and social entrepreneurship, Chesca poured herself into creating an organization that had the potential to do just that.

Chesca's intellectual curiosity propelled her to seek information and advice from industry leaders, turn friends into supporters and supporters into friends, and expand her network—sharing her infectious energy all along the way.

As her efforts turned into results, she went deeper by investing in systems, technology, and relationships that wove the fabric of MiracleFeet. And interwoven within it is Chesca's story—all the way back to her memories as a little girl witnessing extreme inequity, and, later, to the empathy she felt as a new mother wanting, like all parents, the best for her children.

Chesca's legacy will live on through the thousands of young lives MiracleFeet transforms every year and through her continued support.

On behalf of the MiracleFeet staff, board, partners, and, most of all, the children whose lives have been forever changed, we extend our heartfelt thanks to Chesca for her vision, leadership, and compassion.



Chesca Colloredo-Mansfeld co-founded MiracleFeet in 2010 along with a group of parents and doctors who realized that the Ponseti method could transform millions of lives around the globe. Chesca has steadfastly led MiracleFeet since—increasing impact and support at an impressive pace. In October of 2022 Chesca stepped down as CEO. Although she will remain integrally involved as a Strategic Advisor and board member, this marks a significant change in the leadership of MiracleFeet and we want to take this opportunity to recognize all that Chesca has achieved over the last 13 years. We are so grateful.



As someone with treated clubfoot, I'm forever grateful for Chesca's tireless efforts and endless enthusiasm for our cause."

Kris Bahner, MiracleFeet Board Member

CAPTIONS, CLOCKWISE FROM TOP-LEFT

Senegal | Observing a doctor's checkup for 14-year-old Youssoupha at a clinic in Yeumbeul in 2022. **Liberia** | Visiting with patients in 2017. **Nepal** | Visiting HRDC, a partner clinic, in 2016. **Nicaragua** | Visiting patients at a clinic in 2011.

Training for the future

In-person trainings return to full capacity post-pandemic.

Increasing the number and availability of providers trained in the Ponseti method is central to our model of expanding sustainable access to clubfoot treatment.

By training new providers in basic and advanced Ponseti skills, and by developing regional teams of qualified trainers who can grow workforce capacity in their own countries, we can address the shortage of qualified health workers in many regions of the world.

The ACT Program developed by the Global Clubfoot Initiative is a standardized curriculum designed specifically for learning and applying the skills required to treat clubfoot in low-resource settings. The ACT package includes Basic, Advanced, and Train the Trainer (TTT) clubfoot treatment modules.

This year, MiracleFeet held **76 trainings in 28 countries**, including 39 ACT Basic trainings, 18 Refresher trainings, 16 Advanced trainings, and three TTT courses to train a combined **566 providers**.

In May, MiracleFeet completed our first TTT in Asia in Manila, the Philippines. This three-part course equipped 12 experienced providers from five countries with the training skills they need to deliver high-quality, hands-on training to their peers. The local capacity generated by these trainings are critical for a national clubfoot program's long-term sustainability and in the expansion of access to care across the region.



This training is an instrument that will serve our community for many, many years to come.”

Peter Mboizi,
National Clubfoot Program of Uganda



This training will greatly help the next generation of physicians improve their skills and experience.”

Dr. Rosalyn Flores
from the Philippines



CAPTIONS, CLOCKWISE FROM TOP-LEFT

The Philippines | Asia TTT. **Somalia** | Working with plaster in ACT training. **South Sudan** | Tanzania Program Manager, Emmanuel Kowero (center), instructs practitioners during a Ponseti training.

It takes a village

The ever-expanding global movement to end untreated clubfoot.

MiracleFeet believes that every baby born with clubfoot has a right to treatment. After years of clubfoot being overlooked, our early efforts are paying off. We had major breakthroughs in raising the visibility of clubfoot as an important topic on the global health agenda.

- In October 2021, the Global Disability Innovation Hub organized a **global discussion on clubfoot** with USAID, FCDO, and World Health Organization (WHO) leadership—the first time these top global agencies convened to specifically discuss the policy and leadership needed to mainstream clubfoot treatment.
- A film MiracleFeet commissioned, featuring a young boy from Brazil with a complex case of clubfoot, was a finalist in the **WHO’s Health for All Film Festival**. The film is the first and only high-profile account of clubfoot in WHO communications in more than a decade.
- To mark World Children’s Day (November 20), MiracleFeet published an **op-ed in Devex** urging the global health community to prioritize the needs and rights of children living with disabilities, including neglected clubfoot.
- In February and August 2022, MiracleFeet and its partner in Uganda initiated **conversations with the Ministry of Health** to explore improving early detection of newborns with clubfoot through integration into the district and community health systems.

- In July 2022, MiracleFeet’s Global Policy & Advocacy Advisor published a paper in ***Birth Defects Research Journal***: Relationship between achieving Sustainable Development Goals and promoting optimal care and prevention of birth defects globally.

Ongoing support from global partners and funding agencies continues to yield promising results—and open doors for new and expanded impact.

- This year **AT Impact Fund (ATIF)** provided two grants to expand access to MiracleFeet’s low-cost brace in Africa as part of their efforts to build more robust markets for high-quality and affordable assistive technology products globally.
- Now in its second year, the \$40M, USAID-funded consortium known as **“Learning, Acting and Building for Rehabilitation in Health Systems (ReLAB-HS)”** was **officially launched in Uganda in February 2022**. As one of the implementing partners, MiracleFeet is building a foundation for improving rehabilitation access for marginalized people. This work includes strengthening the clubfoot workforce and addressing gaps in Uganda and Pakistan that prevent children with clubfoot from being identified and referred systematically at birth.

Senegal

MiracleFeet's Program Manager for West and Central Africa, Agnès Mukamana Nduguye, holds Lillian, 6 months old, a patient from Dakar.



Clubfoot has many champions

Individual donations fund over half of our work, enabling us to reach more children with the treatment they need to experience mobility—and adventure.

This year our supporters came through in powerful and unexpected ways. Motivated to raise awareness and support for clubfoot, dozens of peer-to-peer fundraisers donated \$85,000 to MiracleFeet this year.

Each of these organizers were inspired by a personal connection to clubfoot—their own or a loved one's—and channeled their passion into action.

These creative fundraisers show what is possible with a little planning and a lot of tenacity.

We are so proud and appreciative of the magnitude and variety of support we received this year. Sincere thanks to the many who contributed time, energy, and funds to our mission.

People power our movement

“We enjoy doing fundraising while MiracleFeet does the hands-on magic of **changing lives.**”
— Sara Presutti

Sara Presutti has been organizing a 5K walk since her daughter Adalina was born with bilateral clubfoot in 2017. Over the years it has grown into an annual event with over 300 participants.





Raising spirits and funds

Vedant Nayudu, age 11, was born with clubfoot in Indonesia but treated in Singapore, where he and his family now live. Thanks to the treatment Vedant received, today he enjoys an array of sports including tennis, karate, and mountain climbing.

Pictured above: Vedant, his father, and hiking team at the summit of Mt. Kilimanjaro. Vedant undertook the climb as a fundraiser for MiracleFeet and ended up raising over \$25,000!



Three quests, one outcome



Anne Marie, born in Senegal and now 18 years old, was robbed of the typical teenage experience because of her clubfoot.

“I just wanted to wear cute shoes and do the same things my friends did, but I couldn’t,” she shares.

Fast forward through a 17-year quest to find proper care for her clubfoot, today Anne Marie is walking on two beautiful, straight feet. She’s also transformed from a shy girl into a confident and social young woman. At a World Clubfoot Day event in June, she shared the details of her journey with a room of more than 50 healthcare workers. Her account of searching for and at last finding proper care was met with applause—and tears of joy.

“She can do everything and be anything she wants,” says her father, Joseph. “The future is in her hands now.”

Gilbert, age two (featured on our cover), like Anne Marie was also born with clubfoot in Senegal. His mother Madeline enrolled him in treatment at six months old after receiving a referral to the Yeumbeul clubfoot clinic just outside Dakar. In less than a year his foot has been completely straightened and his mother says that sometimes she can’t even tell which foot had the deformity.

Gilbert will grow up never knowing the pain and stigma of untreated clubfoot.

Anne Marie and Gilbert were brought together by Aisha Mballo, a MiracleFeet ambassador and clubfoot treatment advocate, when she accompanied our team on a trip to visit patients at their homes. Aisha was also born with clubfoot, over 40 years ago, before treatment was available in Senegal. Her treatment journey involved leaving behind everything she knew to travel to the US in order to find the care she knew she deserved.

Anne Marie, Gilbert, and Aisha’s journeys were very different, but the goal is the same: to be able to walk, run, and enjoy an independent life. Gilbert can join in games, play sports with his friends, and attend school. Anne Marie is now free to pursue her dream of becoming a lawyer, unhindered by stigma and prejudice. And Aisha will continue searching for children born with clubfoot and showing them her feet as proof that she understands what they are going through.

Hope shines brighter for each generation thanks to the availability of proper treatment. Our job now is to create happy endings for all children born with clubfoot.

CAPTIONS, CLOCKWISE FROM TOP-LEFT

Senegal | Anne Marie, 18. **Senegal** | Anne Marie and Aisha. **Senegal** | Gilbert, 2.
Senegal | Aisha, Gilbert, and Anne Marie at the Yeumbeul clinic.



Scaling our model

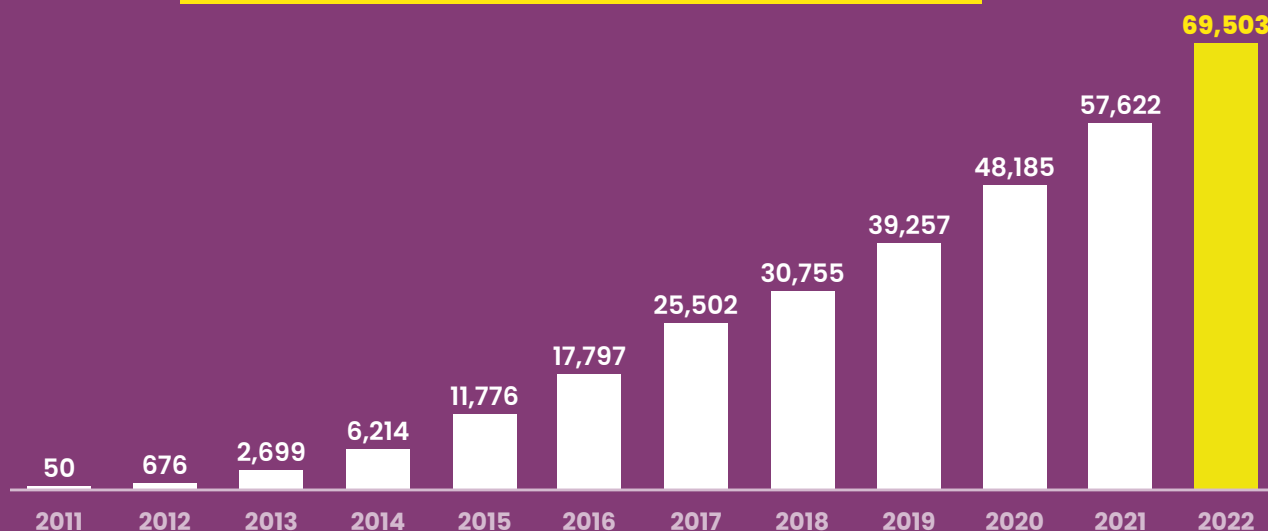
In the beginning, we thought reaching 10,000 kids with clubfoot treatment was an ambitious goal. Fast forward to 2022, and we've enrolled a total of 69,503 children in treatment (**nearly 12,000 children just this year**) in over 30 countries across the globe. How did we do it? First slowly, and then—as we refined the model, built robust processes, and created innovative tools to support scaling—more quickly.

During our early years, we were learning, succeeding, faltering, and learning anew. Over the last decade, we have honed an efficient and effective model that includes a bold, well-defined plan to achieve a world free of clubfoot disability.

Our success lies in our local partnership model, our robust systems and tools, and, most importantly, the commitment of our partners and providers. Without them our work would not be possible.

Patient enrollment growth year over year

It took us 10 years to enroll 50,000 children. In the last 2.5 years our **total enrollment has grown to almost 70,000.**



Nepal

Sabjar and her 2-year-old daughter, Anuska, in the clubfoot ward at HRDC.



This year

WE ENROLLED

11,881

new patients

WE TRAINED

566

providers in the
Ponseti method

WE OPENED

36

new clubfoot clinics



Guatemala

Lester Ajtzelám, 2 years old, practices walking on his treated feet at a clinic in Quetzaltenango.



Sierra Leone

Jonathan, fully treated at the Bo Government Hospital, now enjoys running and playing soccer with his friends.

Transforming lives in over 30 countries across the globe

7 countries are reaching more than 50% of babies with clubfoot before their first birthday: Liberia, Tanzania, Paraguay, Nicaragua, Bangladesh, Sri Lanka, and Zimbabwe



Quality is better than ever, exceeding pre-Covid levels

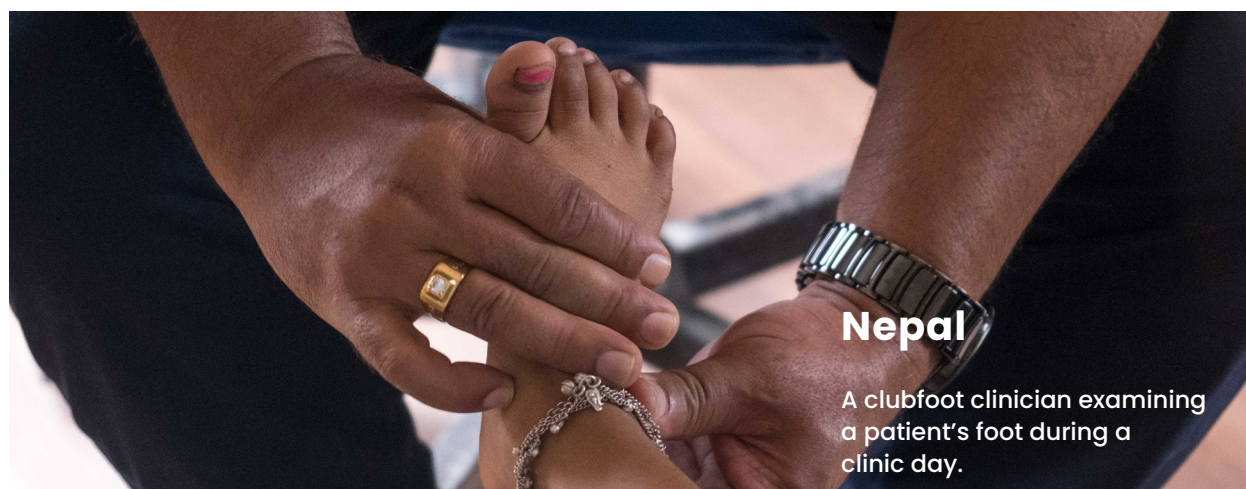
Key Performance Indicator (KPI)	Description	Global Goal	FY20 Pre-Covid	FY22
Age of Enrollment	% of children enrolled who are less than one year old at first treatment	≥75%	82%	79%
Number of Casts	Average number of casting visits/child (measures provider skill)	4-6	4.5	4.5
Tenotomy Rate	% of children who receive a tenotomy (required in most cases)	≥80%	84%	89%
Casting Dropout Rate	% of children who dropped from treatment during casting phase	<10%	13%	11%
Bracing Dropout Rate	% of children who dropped from treatment during bracing phase	<20%	26%	24%

Our partners

Asia

	NEW PATIENTS	ALL-TIME ENROLLMENT	CLINICS SUPPORTED
Bangladesh <i>Walk for Life Bangladesh</i>	2,211	5,439	33
Cambodia <i>NextSteps</i>	149	921	8
India* <i>MiracleFeet Foundation for Eliminating Clubfoot</i>	1,822	18,801	87
Indonesia <i>Stepping Stones Bali and YAKKUM</i>	74	179	7
Myanmar <i>Walk for Life Myanmar</i>	5	1,210	0
Nepal <i>Hospital for Rehabilitation and Disabled Children</i>	455	2,812	4
Philippines <i>Philippine NGO Council on Population, Health, and Welfare, Inc.</i>	545	3,661	30
Sri Lanka <i>Humanity and Inclusion</i>	334	1,687	4

* MiracleFeet opted to terminate our partnership in India as of February 2022.



Nepal

A clubfoot clinician examining a patient's foot during a clinic day.



Philippines

Physical Therapist Hya Babag removes baby Zephania's old cast by soaking it in a warm bath.

Zimbabwe

Four-year-old Leon playing on his scooter outside his home in Harare.



Africa

	NEW PATIENTS	ALL-TIME ENROLLMENT	CLINICS SUPPORTED
Republic of Congo <i>Association pour le Développement de la Réadaptation et du Bien Etre</i>	123	589	7
Gambia <i>Gambia Clubfoot Foundation</i>	41	186	3
Guinea <i>Réseau Confessionnel Sanitaire Chrétien-Guinée</i>	66	237	5
Guinea-Bissau <i>National Rehabilitation Centre</i>	38	67	1
Liberia <i>Faith Clinical Orthopedic Rehabilitation Center</i>	323	2,912	10
Madagascar <i>Foundation Axian</i>	579	2,048	11
Mali <i>Action de Solidarité aux Enfants atteints de Malformation du Pied</i>	194	651	5
Morocco <i>Association Premier Pas</i>	336	539	4
Nigeria <i>The Straight Child Foundation and Health and Development Support Programme</i>	472	1,018	13
Senegal <i>Deutsche Lepra- und Tuberkulosehilfe</i>	110	328	5
Sierra Leone <i>Sierra Leone National Rehabilitation Center</i>	145	298	8
Somalia <i>Somali Red Crescent Society</i>	220	537	3
South Sudan <i>OVCI la Nostra Famiglia and Usratuna Rehabilitation Center</i>	24	87	1
Tanzania <i>Comprehensive Community Based Rehabilitation in Tanzania and Tanzania Clubfoot Care Organization</i>	1,719	9,778	45
Uganda <i>Comprehensive Rehabilitation Services Uganda</i>	882	3,261	28
Zimbabwe <i>Zimbabwe Sustainable Clubfoot Programme</i>	360	3,209	13

Guatemala

Two-year-old Evelyn attends a follow-up clinic appointment at the MiracleFeet partner clinic in Quetzaltenango.



Latin America

	NEW PATIENTS	ALL-TIME ENROLLMENT	CLINICS SUPPORTED
Bolivia AYNINAKUNA	23	282	3
Brazil Instituto de Ortopedia e Traumatologia, HC and Hospital Universitário, USP	30	685	2
Ecuador Fundación Hermano Miguel	131	810	5
Guatemala Association of Parents and Friends of People with Disabilities and Fundación Guatemalteca para Niños con Sordoceguera Alex	103	415	6
Nicaragua Asociación de Programas Integrales de Educación comunitaria Astrid Delleman	149	1,241	7
Paraguay Fundación Solidaridad	189	1,077	6
Peru Center for Empowerment of People with Disabilities	29	29	2



Paraguay

Enrique, 1 year old, and his twin brother were both born with clubfoot and fully treated by Medical Champion, Dr. Liza Valdez.

Financial stewardship

As a small, entrepreneurial non-profit, we place a premium on working efficiently to maximize impact with our donors' funds. We operate with a lean team of 45 people worldwide, and do not have regional or country offices in order to keep overhead low. As a result, 82% of our funds are spent directly on program-related costs.

MiracleFeet maintains the highest rating with GuideStar, Charity Navigator, CharityWatch and Great Nonprofits.

Zimbabwe

Jocelyn gives her two-year-old son Dean a foot massage at her home in Norton, Zimbabwe.



MiracleFeet

Program Impact	ACTUAL FY 2021	ACTUAL FY 2022
New children enrolled in treatment	9,437	11,881
Total children enrolled in treatment	57,622	69,503
Total cost/child	\$638	\$617
Programing cost/child (incl US prog mgt)	\$508	\$500
Income (Cash Basis)	\$5,813,592	\$7,817,199

Expenses (Cash Basis)	ACTUAL FY 2021	ACTUAL FY 2022
Administration	\$501,665	\$612,496
Fundraising	\$719,233	\$783,925
Program	\$4,798,533	\$5,937,014
Total	\$6,019,431	\$7,333,435

Percentages	ACTUAL FY 2021	ACTUAL FY 2022
Administration	8%	8%
Fundraising	12%	11%
Program	80%	81%

AUDITED FINANCIALS

Revenue (Accrual Basis)	ACTUAL FY 2021	ACTUAL FY 2022
Total revenue	\$4,204,748	\$10,737,320

Expenses (Accrual Basis)	ACTUAL FY 2021	ACTUAL FY 2022
Administration	\$510,170	\$616,316
Fundraising	\$708,046	\$836,526
Program	\$4,768,957	\$6,005,608
Total	\$5,987,173	\$7,458,450

Percentages	ACTUAL FY 2021	ACTUAL FY 2022
Administration	8%	8%
Fundraising	12%	11%
Program	80%	81%

End of Year Net Assets **\$9,018,989** **\$12,281,654**

A record year of generosity

MiracleFeet's mission is made possible by our passionate, committed, and creative network of supporters around the world.

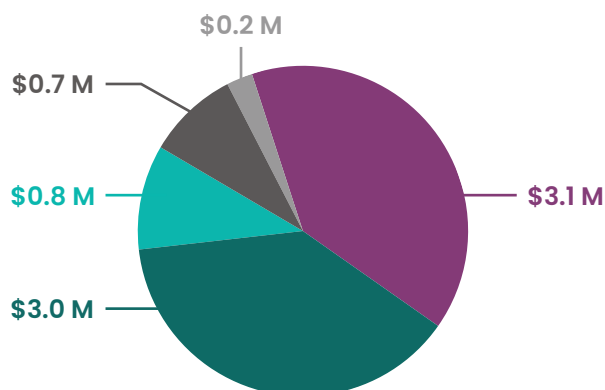
This year was our most successful fundraising year to date. We raised \$7.8M in cash, a 35% increase over the previous year, and secured an additional \$6M in future pledges.

We also received continued support from long-time donors including a \$5 million grant from Oak Foundation (over 5 years), as well as significant contributions from first-time supporters including a multi-year grant from Cartier Philanthropy.

These commitments, along with long-term and loyal support from a cadre of amazingly generous families and foundations, allow us to plan for ambitious growth in the coming years.

Our supporters are critical to our work and pivotal to our impact. Only together can we reach those most at risk of being left behind with the treatment they need to experience independence and opportunity for life.

FY22 total funds raised



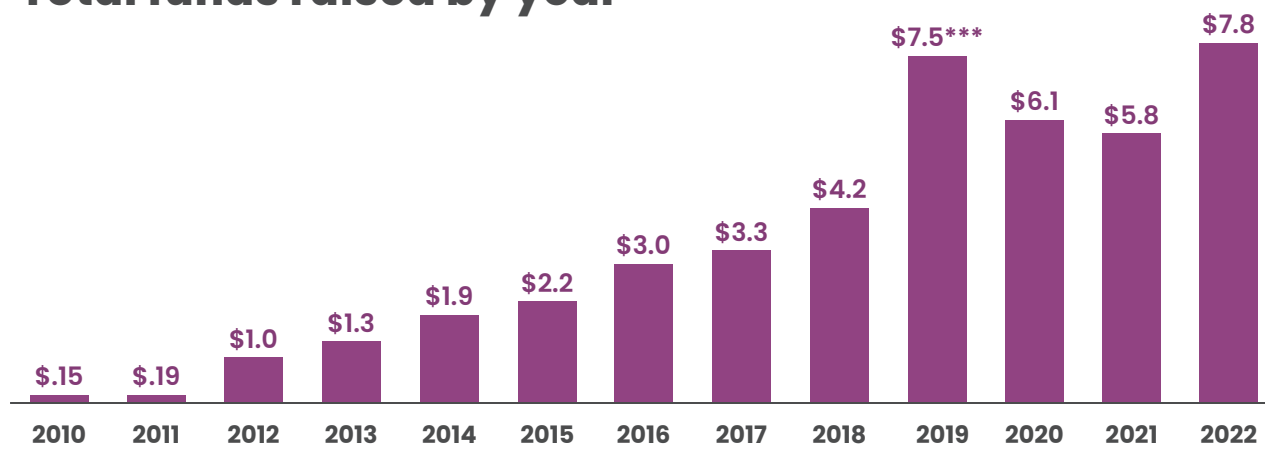
* Major gifts are considered as annual donations above \$10,000 from individuals and family foundations.



MiracleFeet's impact is simply remarkable. It's not just the transformation that treatment creates in the lives of children born with clubfoot, but it's also the growth and scale they have achieved by developing deep partnerships with local providers."

Oak Foundation

Total funds raised by year**



** Does not include future commitments and pledges.

*** Includes \$2.6M program grant gained through the acquisition of bankruptcy assets that were originally raised by another organization to treat children with clubfoot.

Morocco

Yahya, 1 month old, receives a cast after her tenotomy surgery.



Our supporters

DONOR KEY

Contributions made through UBS*
Contributions made through MF Germany~

This report recognizes the generosity of donors in Fiscal Year 2022, which began July 1, 2021 and ended June 30, 2022.

\$250,000+

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Åro and Georg Madersbacher~
Cartier Philanthropy
Hans Peter and Ramona Massen*
Henrick and Beate Fastrich*
Oak Foundation
Passport Foundation
Schott Family Foundation*
United States Agency for
International Development
UBS Optimus Foundation

\$50,000–\$249,999

Anonymous
AT Impact Fund and ATScale Program
(funded by UK Aid)
Dorothea Haus Ross Foundation
Gordon and Llura Gund Foundation
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\$20,000–\$49,999

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\$10,000–\$19,999

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Rajendra and Suvrata Unni
Sandy and Adam Davis
Sara and Domenic Presutti
Shoe Zone
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Suzanne and Norman Sorensen

\$5,000–\$9,999

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Jean Wilson and Mark Siegel
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Karen Kames and Christopher S. Gaffney
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Pamela Murphy and Richard D'Avino
Paul Kostenuik
Robert and Kimberly Durkin
Robert Calton
Robert McDonald
Sandra Atlas Bass & Edythe & Sol G.
Atlas Fund, Inc.
Tom and Kristin Stockham
Zachary Kent

\$1,000–\$4,999

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Adam and Jake Cohen
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Alexander Hudnut
AmazonSmile
AMEX Export-Import GmbH
Anastasia Casey
Andi Anderson
Andrew Crombie
Andy Luce
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Dra. Córdova, clubfoot treatment provider in Portoviejo, Ecuador

Philippines

Ezra, now 4, began her treatment at a Miraclefeet clinic in Benguet at 2 years old.



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107 Conner Drive, Suite 230
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Zimbabwe

Emilia's mother Linda was initially dissuaded from seeking treatment by her church community, but eventually visited a clubfoot clinic where Emilia received Ponseti treatment. Today Emilia is enjoying a happy and active childhood.