Changing lives step by step
Senegal

Chérif Kande, born in rural Kolda, was treated at age 10 at MiracleFeet’s partner clinic in Dakar.
A bright spot

In today’s world, it is easy to feel overwhelmed by the problems we face. Treating clubfoot is an exception.

Our mission provides a ray of hope in a complex world—hope that lives in rural villages in Senegal, in hilly regions of Nepal, in the urban centers of Brazil. It lives in children like Chérif (opposite) who adores riding his bike—something he and his family never believed would be possible due to his severe clubfoot.

Since receiving treatment at a clinic in Dakar last year, Chérif has not yet returned to the village where he was born—but word is traveling that the child everyone once believed would never walk is now riding a bike and running on two perfectly straight feet.

Correcting clubfoot won’t solve all the world’s problems, but—as Chérif’s hopeful smile illustrates—this is a problem we can solve.

FRONT COVER CAPTION

Senegal | Gilbert, 2 years old, was fully treated for clubfoot at the Miraclefeet clinic in Yeumbeul.
Growing the movement

Evolving in order to deliver on our mission.

It has been a record-breaking year for MiracleFeet. We treated more children than any previous year and delivered our highest treatment quality to date—all made possible by our incredible donors who stepped up to provide more support than ever before.

As impressive as the facts and figures are, we know that the real inspiration lies in the stories of realized dreams and transformed lives.

**Waiswa**, the father of a three-week-old Rahiim, wept after learning that his child would receive free treatment for a condition that had filled him with sadness and fear. Upon meeting him, he implored us to “go back and thank all the kind people who made this possible.” (Thank you on behalf of Waiswa from Kampala, Uganda!)

**Silvia and Celva**, twins from Paraguay, lived with untreated clubfoot for 23 years before learning about treatment availability at a community awareness event. Hearing this news, they immediately traveled to a clinic where they learned they were both candidates for Ponseti treatment. Celva is now in the casting phase, assisted by Silvia, who will begin treatment early next year. Both are ecstatic about the new life that awaits them.

**Sushuvam**’s family was subjected to such severe stigma due to his clubfoot that they feared leaving their house. Fortunately, a community outreach officer working with MiracleFeet’s partner in Nepal helped the family find care, and today Sushuvam is a joyful kid who loves racing with his friends (and he usually wins!).

Thanks to our efforts over the last 13 years, more than 70,000 children can walk, run, and experience the joys of childhood. **Deepest thanks to our donors, supporters, partners, and providers** for the critical roles you each played in making this possible.

The momentum we have is extraordinary proof that **MiracleFeet’s model works exceptionally well, is scalable deep within countries, and is highly replicable across diverse and challenging geographies**—a trifecta that is astoundingly rare in the world of global health. We are more convinced than ever that with additional funding we can solve the problem of untreated clubfoot globally.

While our focus remains on reaching the most under-served families, MiracleFeet continues to evolve, directing resources in new ways, such as local capacity building, high-level policy change, and market-based approaches in middle-income countries—all important components of our long-term strategy to end untreated clubfoot globally in the next two decades.
This thoughtful long-term planning extends to our leadership as well. Two years ago, MiracleFeet recruited Daphne as part of a succession plan. We are thrilled to announce that Daphne took over the reins as the new CEO of MiracleFeet in October 2022. Chesca will remain integrally involved, supporting the organization in her roles as a MiracleFeet board member and Strategic Advisor to the organization. While change can be challenging, the two of us are confident that the strong working relationship we have built, highly aligned strategic vision, and our shared passion for impact will ensure a smooth transition.

Thank you for making it possible for children to exercise their right to a simple treatment that, for $500, enables them to run, walk, go to school, and live productive, healthy lives.

Chesca Colloredo-Mansfeld
Co-founder and outgoing CEO

Daphne de Souza Lima Sorensen
Former President and incoming CEO

CAPTIONS, CLOCKWISE FROM BOTTOM–LEFT

Honoring our leader

Ask anyone about Chesca Colloredo-Mansfeld and you’re bound to hear the words “dedicated,” “committed,” “visionary,” and “energetic” again and again.

When Chesca co-founded MiracleFeet in 2010, she was motivated by a dream to change millions of lives. With a background in business and social entrepreneurship, Chesca poured herself into creating an organization that had the potential to do just that.

Chesca’s intellectual curiosity propelled her to seek information and advice from industry leaders, turn friends into supporters and supporters into friends, and expand her network—sharing her infectious energy all along the way.

As her efforts turned into results, she went deeper by investing in systems, technology, and relationships that wove the fabric of MiracleFeet. And interwoven within it is Chesca’s story—all the way back to her memories as a little girl witnessing extreme inequity, and, later, to the empathy she felt as a new mother wanting, like all parents, the best for her children.

Chesca’s legacy will live on through the thousands of young lives MiracleFeet transforms every year and through her continued support.

On behalf of the MiracleFeet staff, board, partners, and, most of all, the children whose lives have been forever changed, we extend our heartfelt thanks to Chesca for her vision, leadership, and compassion.

Chesca Colloredo-Mansfeld co-founded MiracleFeet in 2010 along with a group of parents and doctors who realized that the Ponseti method could transform millions of lives around the globe. Chesca has steadfastly led MiracleFeet since—increasing impact and support at an impressive pace. In October of 2022 Chesca stepped down as CEO. Although she will remain integrally involved as a Strategic Advisor and board member, this marks a significant change in the leadership of MiracleFeet and we want to take this opportunity to recognize all that Chesca has achieved over the last 13 years. We are so grateful.
As someone with treated clubfoot, I’m forever grateful for Chesca’s tireless efforts and endless enthusiasm for our cause.”

Kris Bahner, MiracleFeet Board Member

CAPTIONS, CLOCKWISE FROM TOP–LEFT

Training for the future

In-person trainings return to full capacity post-pandemic.

Increasing the number and availability of providers trained in the Ponseti method is central to our model of expanding sustainable access to clubfoot treatment.

By training new providers in basic and advanced Ponseti skills, and by developing regional teams of qualified trainers who can grow workforce capacity in their own countries, we can address the shortage of qualified health workers in many regions of the world.

The ACT Program developed by the Global Clubfoot Initiative is a standardized curriculum designed specifically for learning and applying the skills required to treat clubfoot in low-resource settings. The ACT package includes Basic, Advanced, and Train the Trainer (TTT) clubfoot treatment modules.

This year, MiracleFeet held 76 trainings in 28 countries, including 39 ACT Basic trainings, 18 Refresher trainings, 16 Advanced trainings, and three TTT courses to train a combined 566 providers.

In May, MiracleFeet completed our first TTT in Asia in Manila, the Philippines. This three-part course equipped 12 experienced providers from five countries with the training skills they need to deliver high-quality, hands-on training to their peers. The local capacity generated by these trainings are critical for a national clubfoot program’s long-term sustainability and in the expansion of access to care across the region.

“This training is an instrument that will serve our community for many, many years to come.”

Peter Mboizi,
National Clubfoot Program of Uganda
This training will greatly help the next generation of physicians improve their skills and experience.”

Dr. Rosalyn Flores from the Philippines

CAPTIONS, CLOCKWISE FROM TOP–LEFT

The Philippines | Asia TTT. Somalia | Working with plaster in ACT training. South Sudan | Tanzania Program Manager, Emmanuel Kowero (center), instructs practitioners during a Ponseti training.
It takes a village

The ever-expanding global movement to end untreated clubfoot.

MiracleFeet believes that every baby born with clubfoot has a right to treatment. After years of clubfoot being overlooked, our early efforts are paying off. We had major breakthroughs in raising the visibility of clubfoot as an important topic on the global health agenda.

- In October 2021, the Global Disability Innovation Hub organized a **global discussion on clubfoot** with USAID, FCDO, and World Health Organization (WHO) leadership—the first time these top global agencies convened to specifically discuss the policy and leadership needed to mainstream clubfoot treatment.

- A film MiracleFeet commissioned, featuring a young boy from Brazil with a complex case of clubfoot, was a finalist in the **WHO's Health for All Film Festival**. The film is the first and only high-profile account of clubfoot in WHO communications in more than a decade.

- To mark World Children’s Day (November 20), MiracleFeet published an **op-ed in Devex** urging the global health community to prioritize the needs and rights of children living with disabilities, including neglected clubfoot.

- In February and August 2022, MiracleFeet and its partner in Uganda initiated **conversations with the Ministry of Health** to explore improving early detection of newborns with clubfoot through integration into the district and community health systems.

- In July 2022, MiracleFeet’s Global Policy & Advocacy Advisor published a paper in **Birth Defects Research Journal**: Relationship between achieving Sustainable Development Goals and promoting optimal care and prevention of birth defects globally.

Ongoing support from global partners and funding agencies continues to yield promising results—and open doors for new and expanded impact.

- This year **AT Impact Fund (ATIF)** provided two grants to expand access to MiracleFeet's low-cost brace in Africa as part of their efforts to build more robust markets for high-quality and affordable assistive technology products globally.

- Now in its second year, the $40M, USAID-funded consortium known as **“Learning, Acting and Building for Rehabilitation in Health Systems (ReLAB-HS)”** was officially launched in Uganda in February 2022. As one of the implementing partners, MiracleFeet is building a foundation for improving rehabilitation access for marginalized people. This work includes strengthening the clubfoot workforce and addressing gaps in Uganda and Pakistan that prevent children with clubfoot from being identified and referred systematically at birth.
Senegal

MiracleFeet’s Program Manager for West and Central Africa, Agnès Mukamana Nduguye, holds Lillian, 6 months old, a patient from Dakar.
Clubfoot has many champions

Individual donations fund over half of our work, enabling us to reach more children with the treatment they need to experience mobility—and adventure.

This year our supporters came through in powerful and unexpected ways. Motivated to raise awareness and support for clubfoot, dozens of peer-to-peer fundraisers donated $85,000 to MiracleFeet this year.

Each of these organizers were inspired by a personal connection to clubfoot—their own or a loved one’s—and channeled their passion into action.

These creative fundraisers show what is possible with a little planning and a lot of tenacity.

We are so proud and appreciative of the magnitude and variety of support we received this year. Sincere thanks to the many who contributed time, energy, and funds to our mission.

People power our movement

“We enjoy doing fundraising while MiracleFeet does the hands-on magic of changing lives.” – Sara Presutti

Sara Presutti has been organizing a 5K walk since her daughter Adalina was born with bilateral clubfoot in 2017. Over the years it has grown into an annual event with over 300 participants.
Raising spirits and funds

**Vedant Nayudu**, age 11, was born with clubfoot in Indonesia but treated in Singapore, where he and his family now live. Thanks to the treatment Vedant received, today he enjoys an array of sports including tennis, karate, and mountain climbing.

Pictured above: Vedant, his father, and hiking team at the summit of Mt. Kilimanjaro. Vedant undertook the climb as a fundraiser for MiracleFeet and ended up raising over $25,000!
Three quests, one outcome

Anne Marie, born in Senegal and now 18 years old, was robbed of the typical teenage experience because of her clubfoot.

“I just wanted to wear cute shoes and do the same things my friends did, but I couldn’t,” she shares.

Fast forward through a 17-year quest to find proper care for her clubfoot, today Anne Marie is walking on two beautiful, straight feet. She’s also transformed from a shy girl into a confident and social young woman. At a World Clubfoot Day event in June, she shared the details of her journey with a room of more than 50 healthcare workers. Her account of searching for and at last finding proper care was met with applause—and tears of joy.

“She can do everything and be anything she wants,” says her father, Joseph. “The future is in her hands now.”

Gilbert, age two (featured on our cover), like Anne Marie was also born with clubfoot in Senegal. His mother Madeline enrolled him in treatment at six months old after receiving a referral to the Yeumbeul clubfoot clinic just outside Dakar. In less than a year his foot has been completely straightened and his mother says that sometimes she can’t even tell which foot had the deformity.

Gilbert will grow up never knowing the pain and stigma of untreated clubfoot.

Anne Marie and Gilbert were brought together by Aisha Mballo, a MiracleFeet ambassador and clubfoot treatment advocate, when she accompanied our team on a trip to visit patients at their homes. Aisha was also born with clubfoot, over 40 years ago, before treatment was available in Senegal. Her treatment journey involved leaving behind everything she knew to travel to the US in order to find the care she knew she deserved.

Anne Marie, Gilbert, and Aisha’s journeys were very different, but the goal is the same: to be able to walk, run, and enjoy an independent life. Gilbert can join in games, play sports with his friends, and attend school. Anne Marie is now free to pursue her dream of becoming a lawyer, unhindered by stigma and prejudice. And Aisha will continue searching for children born with clubfoot and showing them her feet as proof that she understands what they are going through.

Hope shines brighter for each generation thanks to the availability of proper treatment. Our job now is to create happy endings for all children born with clubfoot.

CAPTIONS, CLOCKWISE FROM TOP–LEFT

Scaling our model

In the beginning, we thought reaching 10,000 kids with clubfoot treatment was an ambitious goal. Fast forward to 2022, and we’ve enrolled a total of 69,503 children in treatment (nearly 12,000 children just this year) in over 30 countries across the globe. How did we do it? First slowly, and then—as we refined the model, built robust processes, and created innovative tools to support scaling—more quickly.

During our early years, we were learning, succeeding, faltering, and learning anew. Over the last decade, we have honed an efficient and effective model that includes a bold, well-defined plan to achieve a world free of clubfoot disability.

Our success lies in our local partnership model, our robust systems and tools, and, most importantly, the commitment of our partners and providers. Without them our work would not be possible.

Patient enrollment growth year over year

It took us 10 years to enroll 50,000 children. In the last 2.5 years our total enrollment has grown to almost 70,000.
This year

**WE ENROLLED**
11,881 new patients

**WE TRAINED**
566 providers in the Ponseti method

**WE OPENED**
36 new clubfoot clinics

**Nepal**

Sabjar and her 2-year-old daughter, Anuska, in the clubfoot ward at HRDC.
Transforming lives in over 30 countries across the globe

7 countries are reaching more than 50% of babies with clubfoot before their first birthday: Liberia, Tanzania, Paraguay, Nicaragua, Bangladesh, Sri Lanka, and Zimbabwe
Quality is better than ever, exceeding pre-Covid levels

<table>
<thead>
<tr>
<th>Key Performance Indicator (KPI)</th>
<th>Description</th>
<th>Global Goal</th>
<th>FY20 Pre-Covid</th>
<th>FY22</th>
</tr>
</thead>
<tbody>
<tr>
<td>Age of Enrollment</td>
<td>% of children enrolled who are less than one year old at first treatment</td>
<td>≥75%</td>
<td>82%</td>
<td>79%</td>
</tr>
<tr>
<td>Number of Casts</td>
<td>Average number of casting visits/child (measures provider skill)</td>
<td>4-6</td>
<td>4.5</td>
<td>4.5</td>
</tr>
<tr>
<td>Tenotomy Rate</td>
<td>% of children who receive a tenotomy (required in most cases)</td>
<td>≥80%</td>
<td>84%</td>
<td>89%</td>
</tr>
<tr>
<td>Casting Dropout Rate</td>
<td>% of children who dropped from treatment during casting phase</td>
<td>&lt;10%</td>
<td>13%</td>
<td>11%</td>
</tr>
<tr>
<td>Bracing Dropout Rate</td>
<td>% of children who dropped from treatment during bracing phase</td>
<td>&lt;20%</td>
<td>26%</td>
<td>24%</td>
</tr>
</tbody>
</table>

Philippines
Miguel, 5 months old, receives a new MiracleFeet brace at a clinic in Baguio.
# Our partners

## Asia

<table>
<thead>
<tr>
<th>Country</th>
<th>NEW PATIENTS</th>
<th>ALL-TIME ENROLLMENT</th>
<th>CLINICS SUPPORTED</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Bangladesh</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Walk for Life Bangladesh</td>
<td>2,211</td>
<td>5,439</td>
<td>33</td>
</tr>
<tr>
<td><strong>Cambodia</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>NextSteps</td>
<td>149</td>
<td>921</td>
<td>8</td>
</tr>
<tr>
<td><strong>India</strong>*</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MiracleFeet Foundation for Eliminating Clubfoot</td>
<td>1,822</td>
<td>18,801</td>
<td>87</td>
</tr>
<tr>
<td><strong>Indonesia</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Stepping Stones Bali and YAKKUM</td>
<td>74</td>
<td>179</td>
<td>7</td>
</tr>
<tr>
<td><strong>Myanmar</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Walk for Life Myanmar</td>
<td>5</td>
<td>1,210</td>
<td>0</td>
</tr>
<tr>
<td><strong>Nepal</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Hospital for Rehabilitation and Disabled Children</td>
<td>455</td>
<td>2,812</td>
<td>4</td>
</tr>
<tr>
<td><strong>Philippines</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Sri Lanka</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Humanity and Inclusion</td>
<td>334</td>
<td>1,687</td>
<td>4</td>
</tr>
</tbody>
</table>

*MiracleFeet opted to terminate our partnership in India as of February 2022.*
Philippines

Physical Therapist Hya Babag removes baby Zephania’s old cast by soaking it in a warm bath.
Zimbabwe

Four-year-old Leon playing on his scooter outside his home in Harae.
## Africa

<table>
<thead>
<tr>
<th>Country</th>
<th>Organization</th>
<th>New Patients</th>
<th>All-Time Enrollment</th>
<th>Clinics Supported</th>
</tr>
</thead>
<tbody>
<tr>
<td>Republic of Congo</td>
<td>Association pour le Développement de la Réadaptation et du Bien Etre</td>
<td>123</td>
<td>589</td>
<td>7</td>
</tr>
<tr>
<td>Gambia</td>
<td>Gambia Clubfoot Foundation</td>
<td>41</td>
<td>186</td>
<td>3</td>
</tr>
<tr>
<td>Guinea</td>
<td>Réseau Confessionel Sanitaire Chrétien-Guinée</td>
<td>66</td>
<td>237</td>
<td>5</td>
</tr>
<tr>
<td>Guinea-Bissau</td>
<td>National Rehabilitation Centre</td>
<td>38</td>
<td>67</td>
<td>1</td>
</tr>
<tr>
<td>Liberia</td>
<td>Faith Clinical Orthopedic Rehabilitation Center</td>
<td>323</td>
<td>2,912</td>
<td>10</td>
</tr>
<tr>
<td>Madagascar</td>
<td>Foundation Axian</td>
<td>579</td>
<td>2,048</td>
<td>11</td>
</tr>
<tr>
<td>Mali</td>
<td>Action de Solidarité aux Enfants atteints de Malformation du Pied</td>
<td>194</td>
<td>651</td>
<td>5</td>
</tr>
<tr>
<td>Morocco</td>
<td>Association Premier Pas</td>
<td>336</td>
<td>539</td>
<td>4</td>
</tr>
<tr>
<td>Nigeria</td>
<td>The Straight Child Foundation and Health and Development Support Programme</td>
<td>472</td>
<td>1,018</td>
<td>13</td>
</tr>
<tr>
<td>Senegal</td>
<td>Deutsche Lepra- und Tuberkulosehilfe</td>
<td>110</td>
<td>328</td>
<td>5</td>
</tr>
<tr>
<td>Sierra Leone</td>
<td>Sierra Leone National Rehabilitation Center</td>
<td>145</td>
<td>298</td>
<td>8</td>
</tr>
<tr>
<td>Somalia</td>
<td>Somali Red Crescent Society</td>
<td>220</td>
<td>537</td>
<td>3</td>
</tr>
<tr>
<td>South Sudan</td>
<td>OVCI la Nostra Famiglia and Usratuna Rehabilitation Center</td>
<td>24</td>
<td>87</td>
<td>1</td>
</tr>
<tr>
<td>Tanzania</td>
<td>Comprehensive Community Based Rehabilitation in Tanzania and Tanzania Clubfoot Care Organization</td>
<td>1,719</td>
<td>9,778</td>
<td>45</td>
</tr>
<tr>
<td>Uganda</td>
<td>Comprehensive Rehabilitation Services Uganda</td>
<td>882</td>
<td>3,261</td>
<td>28</td>
</tr>
<tr>
<td>Zimbabwe</td>
<td>Zimbabwe Sustainable Clubfoot Programme</td>
<td>360</td>
<td>3,209</td>
<td>13</td>
</tr>
</tbody>
</table>
Guatemala

Two-year-old Evelyn attends a follow-up clinic appointment at the MiracleFeet partner clinic in Quetzaltenango.
Latin America

<table>
<thead>
<tr>
<th>Country</th>
<th>Program/Institution</th>
<th>New Patients</th>
<th>All-Time Enrollment</th>
<th>Clinics Supported</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bolivia</td>
<td>AYNINAKUNA</td>
<td>23</td>
<td>282</td>
<td>3</td>
</tr>
<tr>
<td>Brazil</td>
<td>Instituto de Ortopedia e Traumatologia, HC and Hospital Universitário, USP</td>
<td>30</td>
<td>685</td>
<td>2</td>
</tr>
<tr>
<td>Ecuador</td>
<td>Fundación Hermano Miguel</td>
<td>131</td>
<td>810</td>
<td>5</td>
</tr>
<tr>
<td>Guatemala</td>
<td>Association of Parents and Friends of People with Disabilities and Fundación Guatemalteca para Niños con Sordoceguera Alex</td>
<td>103</td>
<td>415</td>
<td>6</td>
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<tr>
<td>Nicaragua</td>
<td>Asociación de Programas Integrales de Educación comunitaria Astrid Delleman</td>
<td>149</td>
<td>1,241</td>
<td>7</td>
</tr>
<tr>
<td>Paraguay</td>
<td>Fundación Solidaridad</td>
<td>189</td>
<td>1,077</td>
<td>6</td>
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<tr>
<td>Peru</td>
<td>Center for Empowerment of People with Disabilities</td>
<td>29</td>
<td>29</td>
<td>2</td>
</tr>
</tbody>
</table>

Enrique, 1 year old, and his twin brother were both born with clubfoot and fully treated by Medical Champion, Dr. Liza Valdez.
Financial stewardship

As a small, entrepreneurial non-profit, we place a premium on working efficiently to maximize impact with our donors’ funds. We operate with a lean team of 45 people worldwide, and do not have regional or country offices in order to keep overhead low. As a result, 82% of our funds are spent directly on program-related costs.

MiracleFeet maintains the highest rating with GuideStar, Charity Navigator, CharityWatch and Great Nonprofits.

Zimbabwe

Jocelyn gives her two-year-old son Dean a foot massage at her home in Norton, Zimbabwe.
### MiracleFeet

#### Program Impact

<table>
<thead>
<tr>
<th></th>
<th>ACTUAL FY 2021</th>
<th>ACTUAL FY 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>New children enrolled in treatment</td>
<td>9,437</td>
<td>11,881</td>
</tr>
<tr>
<td>Total children enrolled in treatment</td>
<td>57,622</td>
<td>69,503</td>
</tr>
<tr>
<td>Total cost/child</td>
<td>$638</td>
<td>$617</td>
</tr>
<tr>
<td>Programing cost/child (incl US prog mgt)</td>
<td>$508</td>
<td>$500</td>
</tr>
<tr>
<td>Income (Cash Basis)</td>
<td>$5,813,592</td>
<td>$7,817,199</td>
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</table>

#### Expenses (Cash Basis)

<table>
<thead>
<tr>
<th></th>
<th>ACTUAL FY 2021</th>
<th>ACTUAL FY 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administration</td>
<td>$501,665</td>
<td>$612,496</td>
</tr>
<tr>
<td>Fundraising</td>
<td>$719,233</td>
<td>$783,925</td>
</tr>
<tr>
<td>Program</td>
<td>$4,798,533</td>
<td>$5,937,014</td>
</tr>
<tr>
<td>Total</td>
<td>$6,019,431</td>
<td>$7,333,435</td>
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</table>

#### Percentages

<table>
<thead>
<tr>
<th></th>
<th>ACTUAL FY 2021</th>
<th>ACTUAL FY 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administration</td>
<td>8%</td>
<td>8%</td>
</tr>
<tr>
<td>Fundraising</td>
<td>12%</td>
<td>11%</td>
</tr>
<tr>
<td>Program</td>
<td>80%</td>
<td>81%</td>
</tr>
</tbody>
</table>

#### AUDITED FINANCIALS

### Revenue (Accrual Basis)

<table>
<thead>
<tr>
<th></th>
<th>ACTUAL FY 2021</th>
<th>ACTUAL FY 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total revenue</td>
<td>$4,204,748</td>
<td>$10,737,320</td>
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</table>

### Expenses (Accrual Basis)

<table>
<thead>
<tr>
<th></th>
<th>ACTUAL FY 2021</th>
<th>ACTUAL FY 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administration</td>
<td>$510,170</td>
<td>$616,316</td>
</tr>
<tr>
<td>Fundraising</td>
<td>$708,046</td>
<td>$836,526</td>
</tr>
<tr>
<td>Program</td>
<td>$4,768,957</td>
<td>$6,005,608</td>
</tr>
<tr>
<td>Total</td>
<td>$5,987,173</td>
<td>$7,458,450</td>
</tr>
</tbody>
</table>

#### Percentages

<table>
<thead>
<tr>
<th></th>
<th>ACTUAL FY 2021</th>
<th>ACTUAL FY 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administration</td>
<td>8%</td>
<td>8%</td>
</tr>
<tr>
<td>Fundraising</td>
<td>12%</td>
<td>11%</td>
</tr>
<tr>
<td>Program</td>
<td>80%</td>
<td>81%</td>
</tr>
</tbody>
</table>

### End of Year Net Assets

<table>
<thead>
<tr>
<th></th>
<th>ACTUAL FY 2021</th>
<th>ACTUAL FY 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>End of Year Net Assets</td>
<td>$9,018,989</td>
<td>$12,281,654</td>
</tr>
</tbody>
</table>
A record year of generosity

MiracleFeet’s mission is made possible by our passionate, committed, and creative network of supporters around the world.

This year was our most successful fundraising year to date. We raised $7.8M in cash, a 35% increase over the previous year, and secured an additional $6M in future pledges.

We also received continued support from long-time donors including a $5 million grant from Oak Foundation (over 5 years), as well as significant contributions from first-time supporters including a multi-year grant from Cartier Philanthropy.

These commitments, along with long-term and loyal support from a cadre of amazingly generous families and foundations, allow us to plan for ambitious growth in the coming years.

Our supporters are critical to our work and pivotal to our impact. Only together can we reach those most at risk of being left behind with the treatment they need to experience independence and opportunity for life.

**FY22 total funds raised**

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Major Gifts</td>
<td>$3.1 M</td>
</tr>
<tr>
<td>Foundation</td>
<td>$0.8 M</td>
</tr>
<tr>
<td>Government</td>
<td>$0.7 M</td>
</tr>
<tr>
<td>Individual</td>
<td>$0.2 M</td>
</tr>
<tr>
<td>Corporate</td>
<td>$3.0 M</td>
</tr>
</tbody>
</table>

* Major gifts are considered as annual donations above $10,000 from individuals and family foundations.

“MiracleFeet’s impact is simply remarkable. It’s not just the transformation that treatment creates in the lives of children born with clubfoot, but it’s also the growth and scale they have achieved by developing deep partnerships with local providers.”

Oak Foundation
Total funds raised by year**

** Does not include future commitments and pledges.

*** Includes $2.6M program grant gained through the acquisition of bankruptcy assets that were originally raised by another organization to treat children with clubfoot.

Morocco

Yahya, 1 month old, receives a cast after her tenotomy surgery.
## Our supporters

This report recognizes the generosity of donors in Fiscal Year 2022, which began July 1, 2021 and ended June 30, 2022.

### $250,000+

- Anonymous
- Åro and Georg Madersbacher~
- Cartier Philanthropy
- Hans Peter and Ramona Massen*
- Henrik and Beate Fastrich*
- Oak Foundation
- Passport Foundation
- Schott Family Foundation*
- United States Agency for International Development
- UBS Optimus Foundation

### $50,000-$249,999

- Anonymous
- AT Impact Fund and ATScale Program (funded by UK Aid)
- Dorothea Haus Ross Foundation
- Gordon and Llura Gund Foundation
- Jennifer Ayer
- Komar Family Fund
- Martin and Alexandra Vorderwülbeke~
- Milliman IntelliScript
- MiracleFeet Schweiz*
- Mulago Foundation
- Pascucci Family Foundation
- Richard Wilt
- Scott Sandell
- Tawingo Fund
- The Cayton-Goldrich Family Foundation
- The Fledgling Fund

### $20,000-$49,999

- Anonymous
- Burkhard and Gabi Wittek~
- Carlson Family Foundation
- Cathy and Andrew Moley
- Clarks
- Ferroni Foundation, Inc.
- Flora Stein
- Franz and Anne Colloredo-Mansfeld
- Hope Through L.I.F.E.
- John H. and Marsha Shields
- Louis J. and June E. Kay Foundation
- Michael and Laura Boutross
- Robert Strawbridge
- Wendy and Brett Fisher

### $10,000-$19,999

- Amy and Scott Arnold
- BlackEdge Capital
- Blue Prism
- Carmen Caneda and Richard Gilfillan
- Chesca and Rudi Colloredo-Mansfeld
- Cromwell Harbor Foundation
- Diana and Steve Goldberg
- Garth Saloner
- Goldman Sachs
- Harold and Debra Kuehler
- James and Veronica Baker
- Janet and Deonne Kahler
- Jay Christopher
- Jennifer and Bill Youstra
- Jim and Colleen Patell
- John and Lisa Jewett
- Julie McDonald
- Lamberto Andreotti
- Lydia Miller
- Lyle and Sarah Mullican
- Michelle and Ross Cooper
- Milton Cooper
- Nicholas Pianim
- Peter and Elisabetta Mallinson
- Philip and Lindsey Albanese
- Rajendra and Suvrata Unni
- Sandy and Adam Davis
- Sara and Domenic Presutti
- Shoe Zone
- Shoshana and Doug Himmel
- Suzanne and Norman Sorensen

### $5,000-$9,999

- Anonymous
- C&P Levinsohn Foundation
- Caroline Marksfield
- Chris and Sally McKenna
- Christina Fraser
- David Hermer and Silvia Campo
- Deborah Russell and Douglas Brower
- Future Crunch
- Jean Wilson and Mark Siegel
- Jeremy and Ruth Varcoe
- Karen Kames and Christopher S. Gaffney
- Lewis Greenwood Foundation
- Lois and Don Porter
- Pamela Murphy and Richard D’Avino
- Paul Kostenuik
- Robert and Kimberly Durkin
- Robert Calton
- Robert McDonald
- Tom and Kristin Stockham
- Zachary Kent

### $1,000-$4,999

- Abbott Laboratories - EGC
- Adam and Jake Cohen
- Alexander Gurzhi
- Alexander Hudnut
- AmazonSmile
- AMEX Export-Import GmbH
- Anastasia Casey
- Andi Anderson
- Andrew Crumbie
- Andy Luce
- Ann Geddes
- Ann Livingston
- Annie and Kent Penfield
- Anonymous
- Anonymous
- Anthony and Jeanie Diekema
- Armin and Ana Martin~
- Arthur Martin
- Beatrice Hallac
- Belinda Morris and Tony Brunello
- Better Place Fund of Triangle Community Foundation
- Bret and Stephanie Linford
- Bruce Robinson
- Byron and Deb Rosenberg
- Caroline Thomas and Renee Jacobs
- Catherine and Edward Kouri
- Catherine Key
- Charles Park
- Chris and Madeleine Latham
- Chris Eyre
- Christy Thomas
- Clifford L. Knight Foundation
- Community Foundation Of New Jersey
- Concept III
- Cori Krane
- Crane Fund For Widows and Children
- Daniel and Jeannine Iott
- David and Stacy Vermylen
- David and Sue Ellen Henry
- David Dunagan
- David Grimm
- David Jon Boehlke and Angelo Patterson
- David Riley
- David Stuntz
- Dennis and Beth Goldstein
- Donna Zimmerman
- Edward and Janis Cherry
- Edwin Taylor and Carla W. Kirmani-Taylor
- Elizabeth Jones
- Elizabeth Nurrenbern
- Ellen C. Newcomer
- Ethel Cook
After evaluating many charities, MiracleFeet clearly stood out among the rest for their return on investment and accountability. Very few charities can, with a high level of certainty, change a child’s life for $500.”

Greg Schott, MiracleFeet donor
As a doctor, you marry and fall in love with the Ponseti method and you want to know more, do more. Once you see the results of what you are doing, no one can stop you.”

Dra. Córdova, clubfoot treatment provider in Portoviejo, Ecuador
Philippines

Ezra, now 4, began her treatment at a Miraclefeet clinic in Benguet at 2 years old.
Our leadership

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Lucy Collis
Founding Chair of Trustees for Manda Wilderness Community Trust

Alex Gilbert
Managing Consultant, Team Consulting

Tom Godfrey
Pilot Partnerships Director,
Estates & Infrastructure Exchange
Zimbabwe

Emilia’s mother Linda was initially dissuaded from seeking treatment by her church community, but eventually visited a clubfoot clinic where Emilia received Ponseti treatment. Today Emilia is enjoying a happy and active childhood.